



# **CORPORATE PROFILE**

Pollux Properties Ltd. ("Pollux", together with its subsidiaries, the "Group") is a property developer in Singapore with an exclusive focus on the development of residential and commercial properties.

The Group actively engages in the business of developing premium real estate projects, with the key aim of creating homes reflecting the philosophy of lavish and modern living.

Pollux develops high-end real estate projects with distinguished style and luxurious quality. We are committed to develop iconic residential as well as commercial properties. Pollux looks forward to embarking on many more projects that will give the Group a greater presence in the property market both as a developer and investor.

# CORPORATE PHILOSOPHY

Excellence in crafting great homes and plush communities starts by working with leading interior designers and suppliers of the best home fittings.

Relationships built on integrity and trust are important to us because we believe in building homes, not just apartments.

Refined luxury to us means tasteful finishings and intricate pairings. Simply put, we are making it a point to fuss over every detail even when you are not.

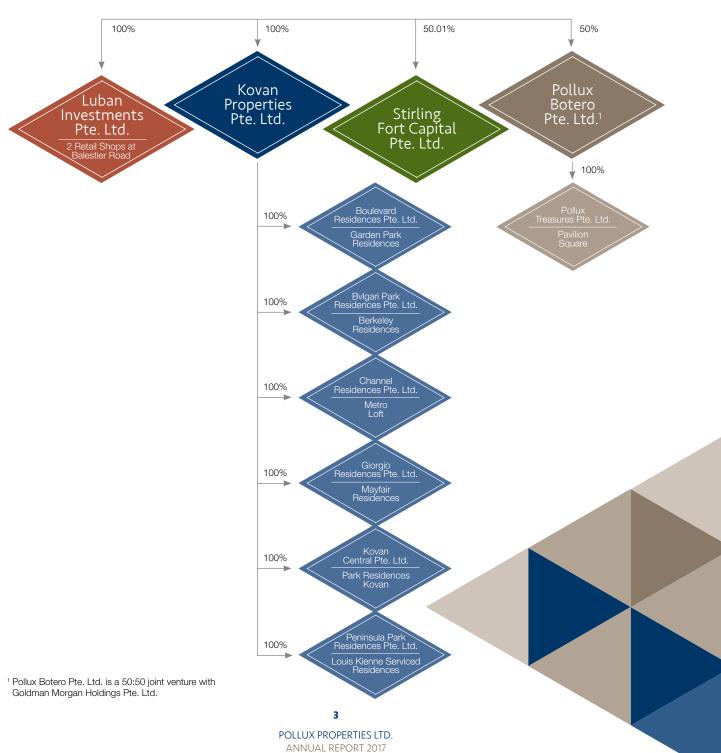
Passion for details sets Pollux apart. We are constantly in the search of the best materials befitting your dream home. We want to make moving in a pleasure and living as leisurely as possible. That's why we call it home, it's the way living is meant to be.

Sustainability should be at the start of every venture and not its end. Pollux works with a clear end in mind. That means sharing our vision of great dwelling places and plush communities with our customers, a robust business for our investors and a responsibility to share our success with the community.



# **CORPORATE STRUCTURE**









### Dear Shareholders,

As we close our financial year on 31 March 2017 ("FY2017"), we look back on a year where uncertainty continued to prevail amidst global geopolitical and economic changes, along with persistent headwinds in the property sector.

Against this challenging backdrop, we are working hard to continue to build on our efforts to ensure Pollux Properties Ltd. ("Pollux Properties", and together with its subsidiaries, the "Group") is well equipped to strike a healthy balance between its development and investment portfolios.

Supported by our dedicated team and their steadfast commitment to keep solid pace on operational excellence, I am pleased to report another profitable year for Pollux Properties in FY2017.

#### **FY2017 KEY FINANCIAL HIGHLIGHTS**

This year, our total revenue stood at S\$29.88 million. The decline in earnings of S\$18.39 million or 38.1% from S\$48.27 million in the financial year ended 31 March 2016 ("FY2016") was mainly a result of revenue that had already been recognised for two out of four development properties which had obtained Temporary Occupation Permit ("T.O.P.") in FY2016.

Despite this, we managed to strengthen our net profit by 55.5% to \$\$2.58 million, representing an increase of \$\$0.92 million from \$\$1.66 million in FY2016. Earnings per share stood at 0.41 cents in FY2017 as compared to 0.27 cents in FY2016. In the face of the continued soft property market in Singapore, this points to the success of our transformational strategy in the last few years to ensure the Group enjoys a robust earnings mix.

Our serviced apartment, Louis Kienne Serviced Residences, contributed stable revenue of \$\\$5.20 million during the financial year. In addition, we received stable rental income on the commercial front from our retail investment properties at Balestier Road.

During the financial year, we made repayments of certain loans and borrowings. As a result, cash and cash equivalents stood at \$\$3.19 million as at the end of FY2017 as compared to \$\$9.94 million as at the end of FY2016. Correspondingly, our gearing improved to 53% compared to 56% in FY2016. Our Group balance sheet position remained healthy with net assets of \$\$53.36 million and net asset value per share was 8.51 cents as at 31 March 2017 vis-à-vis 8.10 cents in the last corresponding period.



Three of our completed freehold residential projects – namely Metro Loft, Garden Park Residences and Berkeley Residences – have been fully sold.

Barring any unforeseen circumstances, two of our residential projects which are currently under construction, namely Pavilion Square and Mayfair Residences, are expected to be completed by the second quarter of FY2017. All units of Pavilion Square have been fully sold prior to completion, and Mayfair Residences is 85% sold to date. With a 50% and 100% stake in these two projects respectively, we expect to report the revenue contributions in the next financial year. We are heartened by the warm reception to our results which attests to our superior product positioning and effective sales strategy.

In FY2017, Louis Kienne Serviced Residences, our investment property comprising 96 units of one, two and three-bedroom serviced apartments, achieved a healthy average occupancy rate of almost 80%. Our retail shops at Balestier Road also showed 100% tenancy rates in FY2017.

## **LOOKING AHEAD**

With effect from 11 March 2017, the Singapore Government has relaxed some property cooling measures by lowering Seller's Stamp Duty and shortening the holding period, as well as relaxing the Total Debt Servicing Ratio framework. The recent slew of aggressive bidding from developers for the latest Government Land Sales (GLS) also seems to suggest a bullish market outlook.

However, based on information published by the Urban Redevelopment Authority on 28 April 2017, the private residential property index continued to fall 0.5 points or 0.4% in the first quarter of 2017 from the last quarter of 2016. This represents a fourteenth continuous quarter of price decrease, and we believe that a number of other factors – such as the introduction of the Additional Conveyance Duty to buyers, a large pipeline of supply of property units, and the various property cooling measures implemented by the Singapore Government since January 2013 – will continue to pressure the property market.

In view of these sentiments, the property market is likely to remain muted. We remain cautious when seeking opportunities in accretive lands and investment assets to better navigate the challenges ahead.

On the leasing front, the market recorded a contraction of 18.5% in the last quarter of 2016, and reduced rental budgets coupled with the increasing supply of residential properties have led to falling costs of accommodation in Singapore. Given the high number of private residential supply in the pipeline, tenants will continue to determine and negotiate rental prices in their favour.

Notwithstanding the challenges in the leasing sector, the stable operations of Louis Kienne Serviced Residences has provides us with a stable recurring income stream. With average occupancy rates of almost 80% in FY2017, this is a healthy indication of the demand for premium serviced residences, and we will continue to market this business and grow the segment contribution as one of our key sustainable income streams.

Barring any unforeseen circumstances, we believe that with the continued growth of the operation of Louis Kienne Serviced Residences as well as the growth of the associate fund management company, Stirling Fort Capital Pte. Ltd., this will ensure widened revenue streams and provide stable, long-term sustainable recurring income to our Group.

As we look to the second half of 2017 and beyond, we will anchor ourselves firmly on our core principle of creating value in each of our business segments to drive performance.

#### **HELMED BY STRONG LEADERSHIP**

Our Chief Executive Officer, Dr. Nico Purnomo Po, was recently lauded for his solid leadership and vision at the Asia Corporate Excellence and Sustainability Awards ("ACES") 2016.

Designed to recognise entrepreneurs for exceptional business performance, embodying fine values, strong beliefs and unwavering dedication in their entrepreneurial pursuit, Dr. Po was awarded the ACES 2016 Young Entrepreneur of the Year Award.

Under his guidance and stewardship, I am confident that Pollux Properties will continue to forge new boundaries in our journey towards becoming a diversified real estate player.

# **CONVEYING OUR APPRECIATION**

This has been another fruitful year for Pollux Properties, and I would like to thank the members of the Board of Directors for their untiring dedication and commitment to our business. Our teamwork puts us in good gear to face the upcoming challenges as a cohesive unit that will strive together to carve more potential growth tracks.

Also, I would like to extend my appreciation to our staff for their hard work, passion, and stoic support in the past year. It has not been a year without challenges, and our employees have worked tirelessly to consistently deliver sustainable returns.

Last but not least, I would like to express my heartfelt gratitude to our valued shareholders. With your support and belief, we are refreshed and reinvigorated as we look towards the next steps of our shared journey.

## **TIMUR PRADOPO**

Non-Executive Chairman

# **BOARD OF DIRECTORS**



front row left to right: Mr. Timur Pradopo, Dr. Nico Purnomo Po, Mr. Tan Kay Kiang

back row left to right:
Mr. Low Chai Chong, Mr. Bambang Widaryatmo, Mr. James Kho Chung Wah

# BOARD OF DIRECTORS (cont'd)

#### **MR. TIMUR PRADOPO**

Mr. Pradopo, 61, was appointed as an Independent Director of the Company on 18 March 2014. He was the former Head of Indonesian Police from 2010 to 2013. He has 35 years of experience in the Indonesian Police Department and held several high-ranking positions in the Indonesian Police Department such as the Head of Central Jakarta Police Department (in 2010) as well as the Head of West Java Police Department (from 2008 to 2010).

Mr. Pradopo graduated from the Indonesian Police Academy in 1978 and the Indonesian Police Higher Administration Staff School in 2001. He was last re-elected as a Director of the Company on 22 July 2016. He does not hold any directorship in other listed companies whether in or outside Singapore.

#### **DR. NICO PURNOMO PO**

Dr. Po, 35, is an Executive Director and Chief Executive Officer of the Company. He is responsible for the management and operation of the Group as well as the implementation of the Group's strategies and policies.

Dr. Po holds a Bachelor degree in Computing from National University of Singapore in 2003. The honorary doctorate in business administration was bestowed on him by InterAmerican University in 2011. He does not hold any directorship in other listed companies whether in or outside Singapore.

#### MR. TAN KAY KIANG

Mr. Tan, 71, was appointed as a Director and Executive Chairman of the Company on 12 August 1999. On 31 March 2008, he resigned as the Executive Chairman but remains as an Executive Director of the Company. He was responsible for the Group's financial and corporate management. On 31 July 2009, Mr. Tan was re-designated as a Non-Executive Director of the Company. Mr. Tan is currently a Managing Director of Buildersmart Pte. Ltd., a company which supplies hardware and building materials.

Mr. Tan holds a Bachelor of Science degree from Nanyang University of Singapore. He was last re-elected as a Director of the Company on 23 July 2015. He does not hold any directorship in other listed companies whether in or outside Singapore.



# BOARD OF DIRECTORS (cont'd)

#### MR. LOW CHAI CHONG

Mr. Low, 54, was appointed as an Independent Director of the Company on 1 September 2010. Mr. Low is also the Lead Independent Director of the Company. He is an advocate & solicitor of the Supreme Court of Singapore. He joined Dentons Rodyk & Davidson LLP in 1986, and has been with the same firm throughout his entire career. He has many years of legal experience, representing MNCs, financial institutions and listed companies in a wide array of commercial and corporate matters regionally, including dispute resolution.

Mr. Low graduated from National University of Singapore with a Bachelor of Laws (Honours) degree. He is also the Non- Executive Chairman and Lead Independent Director of Moya Holdings Asia Limited, a company listed on the Catalist board of the Singapore Exchange Securities Trading Limited ("SGX-ST").

He was last re-elected as a Director of the Company on 25 July 2014.

#### MR. BAMBANG WIDARYATMO

Mr. Widaryatmo, 63, was appointed as an Independent Director of the Company on 18 March 2014. He is the former Chief of the Police Forces of East Kalimantan from 2011 to 2012. He was the Investigation Director of Indonesia Anti-Corruption Committee from 2008 to 2009.

Mr. Widaryatmo graduated from the Indonesian Police Academy in 1978. He was last re-elected as a Director of the Company on 22 July 2016. He does not hold any directorship in other listed companies whether in or outside Singapore.

#### MR. JAMES KHO CHUNG WAH, CFA

Mr. Kho, 41, was appointed as an Independent Director of the Company on 29 May 2014. He has over 17 years of work experience in areas of investments, investment banking, corporate advisory and regulatory compliance. Prior to joining Taiyo Asset Management Pte. Ltd., as an Executive Director, he has co-founded a boutique investment and strategic business advisory company. He also held several key positions in investment banking and corporate finance departments of international banks and major local brokerage houses before he joined the Company. Mr. Kho started his career with SGX-ST where he is responsible in the review of listing applications and ensure compliance of listed companies. He currently sits on the board of other three SGX-ST listed companies, namely Serrano Limited, China Environment Ltd. and SBI Offshore Limited, as an independent director.

Mr. Kho holds a Bachelor of Business (Financial Analysis) (Hons.) with a minor in Applied Economics from the Nanyang Technological University in Singapore. He is a CFA charterholder and a member of the CFA Institute.

He was last re-elected as a Director of the Company on 23 July 2015.

# KEY MANAGEMENT

#### **MS. WUN MAY LING TRACY**

Ms. Wun, 42, was appointed as a Chief Investment Officer of the Company on 1 June 2017. Ms. Wun is responsible for formulating strategic investment decisions of the Group in relation to corporate actions and corporate finance matters. She is also responsible for the Group's finance and treasury functions, assuming an active role in all liaison with bankers, lawyers, financial advisors and tax advisors. In addition, Ms. Wun is responsible for the Group's investor relations and public relations, to profile the Group in the investment community.

Prior to joining the Group, Ms. Wun was an Executive Director of Hiap Hoe Limited ("Hiap Hoe"), a company listed on the SGX-ST Mainboard, in the business of real estate developer and hotel owner. She was also a member of the Executive Committee of Hiap Hoe and was instrumental in charting the expansion into Australia and executed several corporate actions and corporate restructures. She was heavily involved in all aspects of the business including hospitality, greenfield development projects, project management, leasing, sales and marketing. Ms. Wun was also responsible for managing an investment portfolio of Asset Under Management ("AUM") of over \$\$50 million to seek attractive and sustainable returns in accordance with the mandate set out by the Investment Committee of the SGX-ST Mainboard listed company.

With over 16 years of experience in the commercial lending business at United Overseas Bank Limited, Ms. Wun is well versed in structuring financing solutions, leveraging on debt and equity as well as hedging instruments to manage credit risks, interest rate and currency risks etc. Her credit portfolio as a banker is diverse spanning from Construction, Real Estate, Transport Logistics, Shipping and Oil and Gas industries.

Ms. Wun holds a Bachelor in Business Administration from the National University of Singapore. She is a committee member of the Singapore Institute of Directors, Membership and Growth Committee since 2016.

#### MR. CHAN TEE YONG

Mr. Chan, 32, is the Financial Controller of the Company. He joined the Company in August 2014. He is responsible for overseeing the finance and accounting functions of the Company and the Group. Prior to joining the Company, he was an Assistant Financial Controller of a company listed on the SGX-ST. Prior to that, he was an auditor in Ernst & Young LLP and Deloitte & Touche (Malaysia).

Mr. Chan holds a Bachelor of Business majoring in Accounting and Finance from the University of Technology, Sydney. He is a Certified Public Accountant in Australia and also a Chartered Accountant with the Institute of Singapore Chartered Accountants.



# FINANCIAL HIGHLIGHTS

# CONSOLIDATED INCOME STATEMENT

	Group FY2017 \$	Group FY2016 \$
Revenue	29,878,131	48,271,332
Cost of sales	(26,533,548)	(43,155,377)
Gross profit	3,344,583	5,115,955
Other items of income		
Interest Income	84,027	56,490
Other income	531,155	666,183
Other items of expense		
Marketing and distribution	(19,500)	(18,000)
General and administrative expenses	(6,990,209)	(7,177,275)
Finance costs	(697,906)	(890,868)
Share of result of an associate, net of tax	(2,551)	2,844
Share of result of a joint venture, net of tax	6,362,654	4,206,170
Profit before tax	2,612,253	1,961,499
Income tax expense	(36,503)	(305,117)
Profit for the financial year attributable to Owner of the company	2,575,750	1,656,382

#### **REVENUE**

The Group's revenue in FY2017 comprised revenue from sale of development properties and rental income.

The decrease was mainly attributed to the absence of revenue resulting from 2 projects which have obtained Temporary Occupation Permit ("T.O.P.") in FY2016 as compared to FY2017. In FY2017, our serviced apartment, Louis Kienne Serviced Residences ("serviced apartment"), contributed \$\$5.20 million in revenue. Rental income from commercial units was generated from our 2 retail shops located along Balestier Road.

## **COST OF SALES AND GROSS PROFIT**

Cost of sales of S\$26.53 million in FY2017 included S\$24.18 million for the construction of residential projects, namely, Garden Park Residences and Mayfair Residences. The remaining S\$2.35 million was the operating costs for the serviced apartment.

The improvement in gross profit margin was mainly due to higher margin contribution from the property investment segment.

#### **INTEREST INCOME**

Interest income in FY2017 consists mainly of interest received from short term advances to a related company. The increase in interest income in FY2017 as compared to FY2016 was mainly due to a longer repayment period for the advances.

#### OTHER OPERATING INCOME

Other operating income decreased in FY2017 mainly due to recission of sale for one residential unit in FY2016, which was absent in FY2017.

#### **GENERAL AND ADMINISTRATIVE EXPENSES**

There was no significant change to the general and administrative expenses between FY2017 and FY2016. General and administrative expenses include staff costs, depreciation expenses, professional fees, directors' fees and office expenses.

# **FINANCE COSTS**

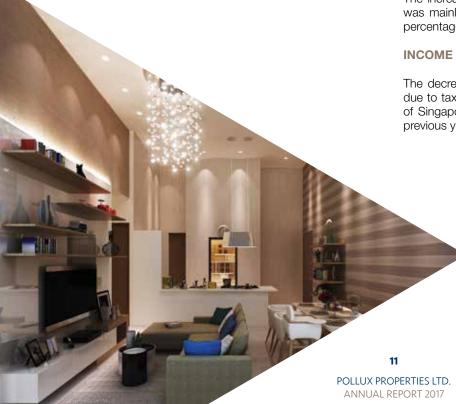
The decrease in FY2017 was mainly due to lower interest rate and the repayment of loan during the financial year.

## SHARE OF RESULTS OF A JOINT VENTURE

The increase in share of results of a joint venture in FY2017 was mainly due to the recognition of revenue based on the percentage of completion for joint venture project.

## **INCOME TAX EXPENSE**

The decrease in income tax expense in FY2017 was mainly due to tax refund received from the Inland Revenue Authority of Singapore for the overprovision of the tax expense in the previous years.



## **BALANCE SHEETS**

	Group FY2017 \$	Group FY2016 \$
Non-current assets		
Plant and equipment	1,508,180	2,137,804
Investment properties	50,988,220	52,266,565
Investment in a joint venture	13,197,787	7,309,133
Investment in an associate	847,293	849,844
_	66,541,480	62,563,346
Current assets		
Properties under development	25,754,056	41,820,517
Completed property held for sale	-	626,227
Trade receivables	13,156,038	6,775,710
Other receivables and deposits	444,937	1,165,599
Prepaid operating expenses	94,825	204,088
Due from related companies	9,186,352	3,783,430
Cash and cash equivalents	3,185,653	9,940,325
	51,821,861	64,315,896
Total assets	118,363,341	126,879,242
Equity and liabilities Current liabilities		
Trade payables	3,532,784	3,479,633
Deferred revenue	217,356	183,738
Other payables and accruals	2,086,852	3,323,159
Provision for taxation	401,542	10,742
Loans and borrowings	26,359,889	34,496,748
Loan from joint venture	14,490,601	14,490,601
	47,089,024	55,984,621
Net current assets	4,732,837	8,331,275
Non-current liabilities		
Deferred tax liabilities	543,810	678,107
Loans and borrowings	17,371,026	19,432,783
	17,914,836	20,110,890
Total liabilities	65,003,860	76,095,511
Net assets	53,359,481	50,783,731
Equity attributable to owners of the Company		
Share capital	54,805,876	54,805,876
Revenue reserve	(1,446,395)	(4,022,145)
Total equity	53,359,481	50,783,731
Total equity and liabilities	118,363,341	126,879,242



## **BALANCE SHEETS**

The financial position of the Group remained strong with net assets of \$\$53.36 million as at 31 March 2017. The Group's cash and cash equivalents stood at \$\$3.19 million as at 31 March 2017 as compared to \$\$9.94 million as at 31 March 2016. The decrease in cash and cash equivalents was mainly due to repayment of loans and borrowings during the financial year.

#### **ASSETS**

Total assets stood at S\$118.36 million as at 31 March 2017 as compared to S\$126.88 million as at 31 March 2016.

The decrease of \$\$8.52 million was mainly due to (i) sale of completed property; (ii) decrease in properties under development due to completion of projects under construction; (iii) decrease in investment properties and plant and equipment due mainly to depreciation charges; (iv) decrease in other receivables and deposits due mainly to additional allowance for doubtful debts; and (v) decrease in cash and cash equivalents.

However, the decreases were partially offset by (a) increase in trade receivables; (b) increase in amount due from related companies due mainly to the non-interest bearing short term advances extended to a related company; and (c) increase in investment in a joint venture from the share of result during the financial year.

## **LIABILITIES**

Total liabilities stood at S\$65.01 million as at 31 March 2017 as compared to S\$76.10 million as at 31 March 2016.

The decrease of S\$11.09 million was mainly due to the repayment of loans and borrowings after the completion of construction for the development properties and the decrease in other payables and accruals.

The decreases were partially offset by the increase in trade payables.

#### **CONSOLIDATED CASH FLOW STATEMENT**

	Group FY2017 \$	Group FY2016 \$
Net cash flows from operating activities	9,848,340	13,601,374
Net cash flows used in investing activities	(6,404,396)	(3,430,758)
Net cash flows used in financing activities	(10,198,616)	(17,081,235)
Net decrease in cash and cash equivalents	(6,754,672)	(6,910,619)
Cash and cash equivalents at beginning of financial year	9,940,325	16,850,944
Cash and cash equivalents at end of financial year	3,185,653	9,940,325

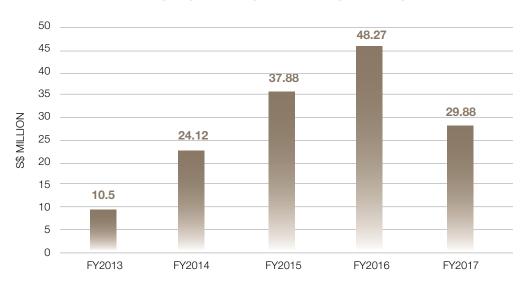
The Group's cash and cash equivalents decreased by \$\$6.75 million from \$\$9.94 million as at 31 March 2016 to \$\$3.19 million as at 31 March 2017 mainly due to the following:

- Net cash flows from operating activities of \$\$9.85 million was mainly due to the (i) decrease in properties under development and completed property held for sale; and (ii) increase in trade payables. However, this was partially offset by the (i) increase in trade receivables; (ii) decrease in other payables and accruals; and (iii) interest paid.
- 2) Net cash flows used in investing activities of S\$6.40 million was mainly due to the non-interest bearing short term advances to a related company and additions of investment properties.
- 3) Net cash flows used in financing activities of S\$10.20 million was mainly due to the repayment of loans and borrowings; partially offset by the proceeds from additional loans and borrowings during the financial year.

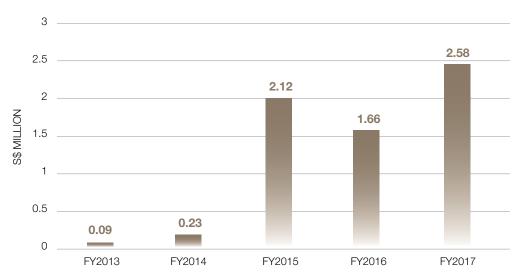
Revenue
EBITDA
PATMI
EPS
NAV/ Share
ROE
Total equity
Cash & Bank balances
Net debt
Gearing ratio
Loans and borrowings
Interest coverage ratio

Gro FY20		Group FY2016	
29.88	mil	48.27	mil
6.63	mil	6.03	mil
2.58	mil	1.66	mil
0.41	cent	0.27	cent
8.51	cent	8.10	cent
4.83	%	3.26	%
53.36	mil	50.78	mil
3.19	mil	9.94	mil
60.66	mil	65.28	mil
53.20	%	56.25	%
43.73	mil	53.93	mil
5.05	times	3.24	times

## **REVENUE FOR THE PAST FIVE FINANCIAL YEARS**



# PATMI FOR THE PAST FIVE FINANCIAL YEARS

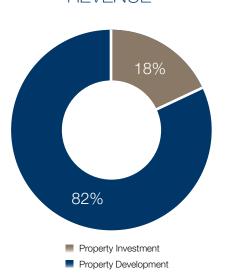


Note: The above financial information is extracted from annual reports/full year announcements of respective years.

# **OPERATION REVIEW**

## **REVENUE IN FY2017 BY BUSINESS SEGMENTS**

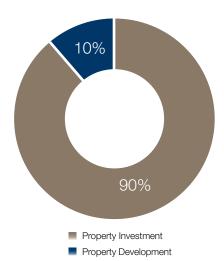
# REVENUE



BUSINESS SEGMENT	S\$'000	PERCENTAGE
Property Investment	5,358	18%
Property Development	24,520	82%
TOTAL	29,878	100%

## **GROSS PROFIT IN FY2017 BY BUSINESS SEGMENTS**

# **GROSS PROFIT**

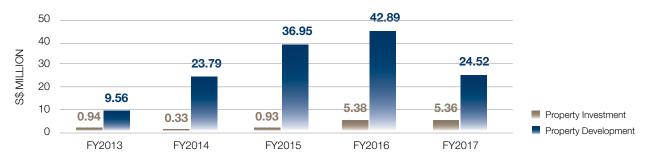


BUSINESS SEGMENT	S\$'000	PERCENTAGE
Property Investment	3,009	90%
Property Development	336	10%
TOTAL	3,345	100%

Note: The above financial information is extracted from annual reports/full year announcements of respective years.

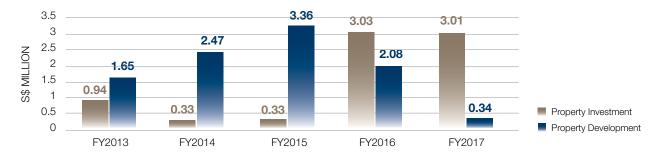
# OPERATION REVIEW (cont'd)

## **FIVE YEARS REVENUE BY BUSINESS SEGMENTS**



BUSINESS SEGMENT	FY2013 S\$'000	FY2014 S\$'000	FY2015 S\$'000	FY2016 S\$'000	FY2017 S\$'000
Property Investment	0.94	0.33	0.93	5.38	5.36
Property Development	9.56	23.79	36.95	42.89	24.52
TOTAL	10.50	24.12	37.88	48.27	29.88

## **FIVE YEARS GROSS PROFIT BY BUSINESS SEGMENTS**



BUSINESS SEGMENT	FY2013 S\$'000	FY2014 S\$'000	FY2015 S\$'000	FY2016 S\$'000	FY2017 S\$'000
Property Investment	0.94	0.33	0.33	3.03	3.01
Property Development	1.65	2.47	3.36	2.08	0.34
TOTAL	2.59	2.80	3.69	5.11	3.35

Note: The above financial information is extracted from annual reports/full year announcements of respective years.

# CORPORATE SOCIAL RESPONSIBILITY

#### **ENVIRONMENT**

We are committed to protecting and conserving the environment that our business operates in.

Initiatives have been taken to develop buildings which comply with the guidelines set by the local building authorities as we adopt strategies that are socially responsible by incorporating more greenery, landscaping, better facilities and innovative house design into our projects to improve the quality of the environment.

The Group has also adopted the International Organisation for Standardisation (ISO) in Quality Management and Environmental Management.

#### **COMMUNITIES INVOLVEMENT**

Corporate social responsibility ("CSR") is embedded in our corporate culture and forms an integral part of our business direction. We are guided by our belief that the inclusion of community interests into our business processes supports the long term interests of our company and our stakeholders.

With our proactive approach to promote CSR, we seek to elevate our corporate image and attract investors. As we place greater value to social inclusiveness and integration, this would also provide the platform for our employees to work in positive workplace to boost employee engagement and increase productivity at work.

We strongly encourage our employees to recycle items and reduce wastage through donation of unwanted usable items and participate in volunteering activities. We believe that when our employees contribute their time and effort to worthy causes, they would in turn develop professionally and personally, with a greater sense of purpose.

#### **EMPLOYEE**

The Group provides opportunities for employees to improve their skills set and knowledge to increase workplace productivity and job satisfaction. Employees attended seminars and training programmes covering areas on Audit, Accounting, Taxation, Project Management and Corporate Governance Compliance.

The Group also embarked on Occupation Safety and Health Programmes to raise awareness amongst our employees on the importance of adopting an active and healthy lifestyle. The Group strives to fulfil the rights and obligations of employees in accordance with the applicable laws and regulations.

Employees also actively engage themselves through social and recreational interaction and employee bonding activities.



# CORPORATE INFORMATION

### **BOARD OF DIRECTORS**

Timur Pradopo (Non-Executive Chairman and Independent Director)

Nico Purnomo Po (Executive Director and Chief Executive Officer)

Tan Kay Kiang (Non-Executive Non-Independent Director)

Low Chai Chong (Lead Independent Director)

Bambang Widaryatmo (Independent Director)

James Kho Chung Wah (Independent Director)

Tan Nan Choon (alternate Director to Tan Kay Kiang)

# **AUDIT COMMITTEE**

James Kho Chung Wah (Chairman) Bambang Widaryatmo Low Chai Chong Timur Pradopo

# **REMUNERATION AND NOMINATING COMMITTEE**

Low Chai Chong (Chairman)
Bambang Widaryatmo
James Kho Chung Wah
Timur Pradopo

### **COMPANY SECRETARY**

Chew Bee Leng

## **REGISTERED OFFICE**

391A Orchard Road #08-07 Ngee Ann City Tower A Singapore 238873 Tel: +65 6922 0333

Fax: +65 6922 0338

## **BANKERS**

United Overseas Bank Limited Hong Leong Finance Limited Oversea-Chinese Banking Corporation Limited Bank of China Limited Malayan Banking Berhad

# SHARE REGISTRAR AND SHARE TRANSFER OFFICE

M & C Services Private Limited 112 Robinson Road #05-01 Singapore 068902

## **AUDITORS**

Ernst & Young LLP One Raffles Quay North Tower, Level 18 Singapore 048583

Partner-in-charge : Ng Boon Heng

Date of appointment: From financial year ended

31 March 2016

## **SPONSOR**

SAC Advisors Private Limited 1 Robinson Road #21-02 AIA Tower Singapore 048542

Pollux Properties Ltd. (the "Company") and its subsidiaries (collectively, the "Group") are committed to maintaining a high standard of corporate governance within the Group so as to ensure greater transparency and protection of shareholders' interests. The Group supports the spirit of the Code of Corporate Governance 2012 (the "Code"), whilst also recognising that it needs to develop and maintain its own corporate governance processes to meet its specific business needs.

This report outlines the Group's corporate governance processes and structures that were in place throughout the financial year ended 31 March 2017 ("FY2017"), with specific reference made to each of the principles of the Code.

The board of directors (the "Board" or "Directors") of the Company confirms that, for FY2017, the Group has generally adhered to the principles and guidelines as set out in the Code. Any deviations from the Code are disclosed and explained in this report.

#### **BOARD MATTERS**

## The Board's Conduct of Affairs

Principle 1: Every company should be headed by an effective Board to lead and control the company. The Board is collectively responsible for the long-term success of the company. The Board works with the Management to achieve this objective and the Management remains accountable to the Board.

Role of the Board

The primary role of the Board is to protect and enhance long-term value and returns for the shareholders. The Board approves the Group's strategic plans, key business initiatives, major investments and funding decisions, and ensures the business affairs of the Group are effectively managed and conducted by an executive management of the Company (the "Management").

The Board has adopted internal guidelines for cheque signatories and operating expenditures to optimise operational efficiency. Additionally, the Board has direct responsibility for decision-making in respect of the following:

- (a) providing entrepreneurial leadership, setting the strategic directions and goals of the Company and ensuring that adequate resources are available to meet these objectives;
- (b) establishing a framework of prudent and effective controls which enables risks to be assessed and managed, including safeguarding of shareholders' interests and the Company's assets;
- (c) overseeing and monitoring the management and affairs of the Company;
- (d) monitoring and reviewing the Management's performance towards achieving organisational goals;
- (e) identifying the key stakeholder groups and recognising that their perceptions affect the Company's reputation;
- (f) ensuring accurate and timely reporting to, and communication with shareholders;
- (g) ensuring the Company's compliance with laws, regulations, policies, directives, guidelines and internal code of conduct;
- (h) determining and setting the Company's values and standards, including ethical standards, and ensuring that obligations to shareholders and other stakeholders are understood and met; and
- (i) considering sustainability issues, including environmental and social factors, in the formulation of the Company's strategies.

Each individual Director has objectively discharged his duties and responsibilities at all times as fiduciaries in the interests of the Company. Directors who are in any way, directly or indirectly, interested in a transaction or proposed transaction have to declare the nature of their interests in accordance with the provisions of the Companies Act, Chapter 50 of Singapore (the "Companies Act").

The Company has adopted internal guidelines governing matters that require the Board's approval, and clear directions have also been given to the Management that the following matters must be approved by the Board:

- (a) material acquisition and disposal of assets/investments;
- (b) corporate/financial restructuring and corporate exercise;
- (c) material financial/funding arrangements and capital expenditures; and
- (d) policies and procedures, delegation of authority matrix, code of conduct and business ethic

All relevant information on material events and transactions which are circulated to the Directors as and when they arise.

To facilitate effective management and without abdicating the Board's responsibility, certain functions of the Board have been delegated to various Board committees ("Board Committees"). The Board is assisted by an Audit Committee ("AC") as well as a Remuneration and Nominating Committee ("RNC"), each of which functions are clearly defined in their respective terms of reference and operating procedures which are reviewed by the Board on a regular basis. The RNC and AC comprise Non-Executive Directors, all of whom including the Chairman of each Board Committee, are independent.

Board Meetings and Meetings of Board Committees

The Board meets on a half-yearly basis to review the financial performance of the Group and approve the release of the Group's half year and full year financial results. Additional meetings of the Board may be held as and when circumstances require. The Constitution of the Company (the "Constitution") allows meetings of the Board and Board Committees to be conducted by way of teleconference and videoconference. The Directors normally set dates of the meetings of the Board and Board Committees well in advance.

Each Director's attendance at meetings of the Board and Board Committees held in FY2017 are set out below:

Name of Director/ Meeting	Во	ard	Audit Committee		Remuneration and Nominating Committee	
	No. of Meetings	Attendance	No. of Meetings	Attendance	No. of Meetings	Attendance
Nico Purnomo Po	2	2	N.A.	N.A.	N.A.	N.A.
Tan Kay Kiang	2	2	N.A.	N.A.	N.A.	N.A.
Low Chai Chong	2	2	2	2	1	1
Timur Pradopo	2	2	2	2	1	1
Bambang Widaryatmo	2	2	2	2	1	1
James Kho Chung Wah	2	2	2	2	1	1

### Training and Development of Directors

The Management will organise orientation programmes for new Directors to familiarise them with the Group's operations and business issues as well as the relevant regulations and governance requirements. For newly appointed Directors who do not have prior experience as a director of a public listed company in Singapore, they will attend training courses organised by Singapore Institute of Directors or other training institutions in areas such as accounting, legal and industry specific knowledge, volume appropriate, in connection to their duties.

The Company provides timely information to the Directors on Board's processes, corporate governance practices and updates on changes to laws and regulations. The Directors are also encouraged to keep themselves abreast of latest developments relevant to the Company or themselves. Where necessary, the Directors will be updated on new legislations and/or regulations and changing commercial risks, from time to time, which are relevant to the Group. News releases issued by the Singapore Exchange Securities Trading Limited ("SGX-ST") and Accounting and Corporate Regulatory Authority ("ACRA") which are relevant to the Directors are circulated to the Board. The Directors are kept informed of upcoming conferences and seminars relevant to their roles as Directors of the Company. Such conferences and seminars as well as other training courses will be arranged and funded by the Company for all Directors. Annually, the external auditors will update the AC and the Board on any new and revised financial reporting standards which are relevant to the Group.

During the period under review, Directors are provided with briefings and updates (i) on the developments in financial reporting and governance standards by the external auditors; and (ii) on changes in the relevant laws and regulations pertaining to the Group's business and changing commercial risks and business conditions of the Group by the Management on monthly basis and during the meetings of the Board and Board Committees.

Newly appointed Directors will be issued a formal letter by the Company Secretary setting out the scope of their duties and obligations as a Director upon their appointment.

# **Board Composition and Guidance**

Principle 2: There should be a strong and independent element on the Board, which is able to exercise objective judgement on corporate affairs independently, in particular, from Management and 10% shareholders. No individual or small group of individuals should be allowed to dominate the Board's decision making.

The Board presently comprises six (6) Directors, four (4) of whom are Independent Directors. Details of the Directors are as set out below:

Name of Director	Position held on the Board and Board Committees served on (if any)	Board appointment whether executive, non-executive or independent	Date of first appointment	Date of last re-election
Nico Purnomo Po	Director and Chief Executive Officer	Executive	31 March 2008	Not applicable <sup>(1)</sup>
Tan Kay Kiang	Director	Non-Executive	12 August 1999	23 July 2015
Low Chai Chong	Director, Chairman of RNC and member of AC	Non-Executive/ Independent	1 September 2010	25 July 2014
Timur Pradopo	Director, Chairman of the Board and member of AC and RNC	Non-Executive/ Independent	18 March 2014	22 July 2016
Bambang Widaryatmo	Director, Member of AC and RNC	Non-Executive/ Independent	18 March 2014	22 July 2016
James Kho Chung Wah	Director, Chairman of AC and member of RNC	Non-Executive/ Independent	29 May 2014	23 July 2015

<sup>(1)</sup> Under Article 99 of the Company's Constitution, the Managing Director of the Company (or any Director holding an equivalent appointment) is not subject to retirement by rotation.

The profiles and key information of the individual Directors as well as their respective shareholdings in the Company are set out in the "Board of Directors" and "Directors' Statement" sections of this annual report respectively.

There is presently a strong and independent element on the Board, with Independent Directors constituting more than half of the Board, which is in line with the Code. The independence of the Directors is reviewed annually by the RNC. The RNC adopts the Code's definition as to what constitutes an Independent Director in its review. In addition, each Independent Director is required to complete a Director's Independence Checklist annually to confirm his independence based on the guidelines as set out in the Code. The Independent Directors have confirmed that they do not have any relationship with other Directors, the Company or its related corporations or its officer or its shareholders with shareholdings of 10% or more in the voting shares of the Company, that could interfere, or be reasonably perceived to interfere, with the exercise or their independent business judgement with a view to the best interests of the Company. Taking into consideration the RNC's review and the confirmation received from the Independent Directors, the Board is of the view that Mr. Low Chai Chong, Mr. Timur Pradopo, Mr. Bambang Widaryatmo and Mr. James Kho Chung Wah are independent. None of the Independent Directors has served on the Board beyond nine (9) years from the date of his appointment.

The size and composition of the Board is reviewed on an annual basis by the RNC to ensure that the Board has the appropriate mix of expertise and experience, and collectively possesses the necessary core competencies for effective functioning and informed decision-making. When a vacancy arises under any circumstances, or where it is considered that the Board would benefit from the services of a new Director with particular skills, the RNC, in consultation with the Board, determines the selection criteria and selects candidates with the appropriate expertise and experience for the position. The RNC then nominates the most suitable candidate for appointment by the Board to the Company.

The Board and the RNC have considered and are satisfied that the current size of the Board of six (6) Directors is appropriate taking into consideration the existing nature and scope of the operations of the Group.

The Board and the RNC are also satisfied that the current Board as a group has core competencies in accounting and finance, legal, business and management experience, industry knowledge, strategic planning experience and customer-based experience or knowledge.

The Non-Executive Directors provide, amongst other things, strategic guidelines to the Company based on their professional knowledge and experience. They constructively challenge and help develop directions on strategy and review the performance of the Management in achieving agreed targets and objectives. To facilitate a more effective check on the Management, the Non-Executive Directors are encouraged to arrange for meetings without the Management being present at times deemed necessary.

In general, the Board is able to exercise objective judgment independently from the Management and no individual or small group of individuals dominates the decision-making of the Board.

#### **Chairman and Chief Executive Officer**

Principle 3: There should be a clear division of responsibilities between the leadership of the Board and the executives responsible for managing the company's business. No one individual should represent a considerable concentration of power.

There is a clear division of roles and responsibilities between the Non-Executive Chairman, Mr. Timur Pradopo, and the Chief Executive Officer ("CEO"), Dr. Nico Purnomo Po. The Non-Executive Chairman leads and manages the business of the Board whilst the CEO and his team of management staff translate the Board's decisions into executive action. The segregation of the roles and responsibilities of the Chairman and the CEO ensures an appropriate balance of power, increased accountability and greater capacity of the Board for independent decision-making. The Non-Executive Chairman is not related to the CEO.

Mr. Timur Pradopo, Chairman of the Board, is responsible for:

- (a) leading the Board to ensure its effectiveness on all aspects of its role;
- (b) setting the agenda for the meetings of the Board and instructing the Company Secretary to disseminate it to all Directors before each meeting;
- (c) promoting a culture of openness and debate within the Board;
- (d) ensuring the Board members engage the Management in constructive debate on various matters including strategic issues;
- (e) ensuring that the Directors receive complete, adequate and timely information;
- (f) ensuring effective communication with shareholders;
- (g) facilitating the effective contribution of Non-Executive Directors in particular; and
- (h) continuous pursuance of high standards of corporate governance.

The CEO is responsible for implementing the Group's strategies and policies, making strategic and business investment decisions as well as the overall management and performance of the Group. The Board is of the opinion that there is a balance of power and authority within the Board.

The Board has appointed Mr. Low Chai Chong, an Independent Director, as the Lead Independent Director. Mr. Low Chai Chong chairs the RNC and is also a member of the AC. Mr. Low Chai Chong is available to shareholders when they have concerns which contact through the normal channels of the Chairman, the CEO or the Financial Controller has failed to resolve, or for which such contact is inappropriate.

Led by the Lead Independent Director, the Independent Directors will meet, where necessary, without the presence of the other Directors and the Lead Independent Director will provide feedback to the CEO after such meetings as deemed appropriate.

## **Board Membership**

Principle 4: There should be a formal and transparent process for the appointment and re-appointment of directors to the Board.

The RNC was formed in June 2003 through the merger of the Nominating Committee and the Remuneration Committee of the Company. Currently, the RNC comprises four (4) Non-Executive Directors, all of whom including the Chairman of the RNC are independent. The Chairman of the RNC is not a substantial shareholder of the Company or directly associated with any substantial shareholder of the Company.

The members of the RNC are as follows:

Mr. Low Chai Chong - Chairman

Mr. James Kho Chung Wah

Mr. Timur Pradopo

Mr. Bambang Widaryatmo

The RNC has written Terms of Reference setting out its authority and duties, and regulates its procedures and in

particular, the calling and frequency of meetings, the notice to be given of such meetings, the voting and proceedings thereat. The Company also maintains records of the deliberations and proceedings of the meetings of the RNC. The key terms of reference of the RNC are as follows:

- (a) the RNC shall comprise not fewer than three (3) Directors, a majority of whom shall be independent;
- (b) the Chairman of the RNC shall be an Independent Non-Executive Director; and
- (c) the Board shall within three (3) months of cessation of a member appoint a new member from the date of cessation so that the number of members of the Board does not fall below three (3) if a member, for any reason, ceases to be a member.

The RNC handles both nominating and remuneration matters of the Company. With regards to nominating matters, the RNC pursuant to its written terms of reference shall:

- (a) establish procedures for and make recommendations to the Board on all Board appointments and reappointments;
- (b) review re-nominations, having regard to the Director's contribution and performance (e.g. attendance, preparedness and participation) including, if applicable, as an Independent Director;
- (c) decide whether the Director is able to and has been adequately carrying out his duties as a Director when the Director has multiple board representations;
- (d) review the independence of the Directors on an annual basis;
- (e) establish procedures for the evaluation of the Board's performance and propose objective performance criteria, which shall be approved by the Board;
- (f) assess the effectiveness of the Board as a whole and the Board Committees as well as assess the contribution by each individual Director to the effectiveness of the Board;
- (g) identify gaps in the mix of skills, experience and other qualities required in an effective Board and nominate or recommend suitable candidate(s) to fill these gaps;
- (h) ensure that all Board appointees undergo an appropriate induction programme;
- (i) review annually the Board's structure, size and composition and make recommendations to the Board with regards to any adjustments that are deemed necessary; and
- (j) recommend the appropriate training and professional development programmes for the Board.

The RNC's role in respect of remuneration matters is separately disclosed under Principle 7 (Procedures for Developing Remuneration Policies).

The RNC is charged with determining the independence of the Directors as set out under Guideline 2.3 of the Code. The RNC conducts an annual review of the Directors' independence and is of the view that Mr. Low Chai Chong, Mr. Timur Pradopo, Mr. Bambang Widaryatmo and Mr. James Kho Chung Wah are independent.

Currently, none of the Directors hold excessive number of board representations. Nonetheless, the Board has set the maximum number of listed company board representations each Director may hold to be eight (8). When a Director has multiple board representations, the RNC also considers whether or not the Director is able to and has adequately carried out his duties as a Director of the Company. The RNC is satisfied that sufficient time and attention has been given by the Directors to the affairs of the Company, notwithstanding that some of the Directors have multiple board representations.

The Company has only one alternate Director. Mr. Tan Nan Choon, who is the alternate Director to Mr. Tan Kay Kiang. Mr. Tan Nan Choon is appropriately qualified and is familiar with the affairs of the Company. The alternate Director bears all the duties and responsibilities of a director.

In the selection process for the appointment of new Directors, the RNC will review the composition of the Board and identify the skill sets which enhance the Board's overall effectiveness. Potential candidates are identified from various sources. In assessing the suitability of a candidate to be appointed to the Board, the RNC will consider if he or she is able to make the appropriate contributions to the Board and the Group. The key factors which the RNC will take into consideration are:

- (a) qualifications, industry knowledge and functional expertise which are relevant and beneficial to the Group; and
- (b) extensive experience and business contacts in the industry in which the Group operates.

The proposed candidates' independence (if necessary) will also be considered before the RNC makes its recommendations to the Board. The new Directors will then be appointed by the Board.

The RNC is in charge of nominating the Directors for re-appointment, having regard to their competencies, commitment, contribution and performance, including but not limited to attendance, preparedness, participation and candour. Under the Company's Constitution, at least one-third of the Directors for the time being shall retire from office by rotation at each annual general meeting ("AGM") of the Company, provided all Directors except the Managing Director (or any Director holding an equivalent appointment) shall retire by rotation at least once every three (3) years. The CEO shall not be subject to retirement by rotation nor be taken into account in determining the number of Directors to retire pursuant to the Company's Constitution.

The RNC has reviewed and is satisfied that the Directors who are retiring in accordance with the Company's Constitution at the forthcoming AGM of the Company are properly qualified for re-appointment by virtue of their skills, experience and contributions. The RNC has recommended to the Board that Mr. Low Chai Chong and Mr. Tan Kay Kiang who are retiring pursuant to Article 104 of the Company's Constitution, be nominated for re-election as Directors at the forthcoming AGM of the Company. Please refer to the "Board of Directors" section of this annual report for more information on the Directors.

Each member of the RNC shall abstain from voting on any resolution in respect of the assessment of his performance or re-nomination as a Director.

## **Board Performance**

Principle 5: There should be a formal annual assessment of the effectiveness of the Board as a whole and its board committees and the contribution by each director to the effectiveness of the Board.

The RNC has implemented a formal review process to assess the effectiveness of the Board and the individual Director's performance on an annual basis. All members of the Board are required to complete and send the evaluation forms to an independent coordinator (the "Independent Coordinator") directly and in confidence within four (4) weeks after the end of each financial year. The Independent Coordinator will then collate the results and forward them to all members of the RNC for discussion. The RNC will thereafter report its findings to the Board.

For the purpose of its evaluation of the Directors' performance, the RNC focuses on whether the Directors, individually or collectively, possess the background, experience, competencies in finance and management skills critical to the Group's business as well as whether each Director, with his special contributions, brings to the Board an independent and objective perspective to enable sound, balanced and well considered decisions to be made.

The performance criteria for the board evaluation are in respect of the board composition and independence, board processes, board information and accountability, board's review risk and internal controls and the Company's performance of industry comparative date.

Factors taken into account in the assessment of a Director's performance include his abilities and competencies, his objectivity and the level of participation at Board and Board Committee meetings including his contribution to Board processes as well as the business strategies and performance of the Group.

The Board, together with the RNC, is of the view that due to the relatively small size of the Board and given the background, experience and expertise of each Director, assessment by the RNC of the effectiveness of the Board as a whole and each Director's performance is sufficient and it would not be necessary to assess the effectiveness of the Board Committees by external facilitator.

#### **Access to Information**

Principle 6: In order to fulfil their responsibilities, directors should be provided with complete, adequate and timely information prior to board meetings and on an on-going basis so as to enable them to make informed decisions to discharge their duties and responsibilities.

The Board, the Board Committees and every Director have separate and independent access to the Management and are entitled to request for additional information as needed to make informed decisions.

To ensure that the Board is able to fulfill its responsibilities, the Management provides the Board with a management report containing complete, adequate and timely information prior to Board meetings as well as a report of the Group's ongoing activities. In addition to the business plans submitted to the Board for approval, the Board is provided with management reports, board papers and related materials in respect of the Group's performance, position and prospects as and when requested.

The Management will also keep the Board apprised of material variances between the actual results, corresponding period of the last financial year and the budget with appropriate explanation on such variances.

In addition, all Directors have separate and independent access to the Company Secretary. The Company Secretary attends all meetings of the Board and Board Committees and prepares minutes of meetings of the Board and of the Board Committees which are circulated for review. The Company Secretary is also responsible for ensuring that Board procedures and all other rules and regulations applicable to the Company are followed and advises the Board of the requirements of the Company's Constitution, the Companies Act and the Listing Manual Section B: Rules of Catalist of the SGX-ST (the "Catalist Rules").

The appointment and removal of the Company Secretary is a matter for the Board to decide as a whole.

The Directors may seek independent professional advice as and when necessary in furtherance of their duties. The appointment of such professional advisors is subject to approval by the Board. Any cost of obtaining such professional advice will be borne by the Company.

## **REMUNERATION MATTERS**

## **Procedures for Developing Remuneration Policies**

Principle 7: There should be a formal and transparent procedure for developing policy on executive remuneration and for fixing the remuneration packages of individual directors. No director should be involved in deciding his own remuneration.

The members of the RNC are disclosed under Principle 4 (Board Membership).

With regards to remuneration matters, the RNC pursuant to its written terms of reference shall:

- (a) review and recommend to the Board a framework of remuneration for the Directors and key management personnel which covers Directors' fees, where applicable, basic salaries, allowances, bonuses and benefits-inkind:
- (b) review the remuneration packages of all managerial staff who are related to any of the Directors;
- (c) review the performance of key management personnel to enable the RNC to determine their annual remuneration, bonus rewards and etc; and
- (d) recommend to the Board, in consultation with the key management personnel and the CEO, any long-term incentive scheme.

The RNC is tasked to provide a formal, transparent and objective procedure for fixing the remuneration packages of individual Directors and to ensure that the level of remuneration paid by the Company serves to attract, retain and motivate the employees needed to manage the Company successfully. All aspects of remuneration, including but not limited to Directors' fees, salaries, allowances, bonuses and other benefits-in-kind shall be covered by the RNC. The recommendations made by the RNC will be submitted for endorsement by the Board. Each member of the RNC shall abstain from voting on any resolutions in respect of his remuneration package.

The RNC has access to professional advice from experts outside the Company on remuneration matters as and when necessary. The RNC will ensure that existing relationships between the Company and its appointed remuneration consultants, if any, will not affect the independence and objectivity of the remuneration consultants. The Company will also disclose the names and firms of the remuneration consultants (if any) in the annual remuneration report, and include a statement on whether the remuneration consultants have any such relationships with the Company. The Company did not engage any remuneration consultant in respect of the remuneration matters of the Group during FY2017.

In the case of service contracts, the RNC will review the compensation commitments the Directors' or key management personnel's contracts of service, if any, would entail in the event of termination with a view to ensure that such contracts of service, if any, contain fair and reasonable termination clauses which are not overly generous.

## **Level and Mix of Remuneration**

Principle 8: The level and structure of remuneration should be aligned with the long-term interest and risk policies of the Company, and should be appropriate to attract, retain and motivate (a) the directors to provide good stewardship of the company, and (b) key management personnel to successfully manage the Company. However, companies should avoid paying more than is necessary for this purpose.

The Group sets remuneration packages which are competitive and sufficient to attract, retain and motivate Directors and key management personnel with adequate experience and expertise to manage the business and operations of the Group. In setting remuneration packages, the Group takes into account salary and employment conditions within the same industry and in comparable companies. The Group adopts a remuneration policy for the Executive Director, comprising a basic salary component as well as a bonus component, which is performance-based and seeks to align the interests of the Executive Director with those of the shareholders of the Company.

Currently, the Company does not have any long-term incentive scheme. The RNC will consider recommending the implementation of incentive schemes for the executive and non-executive directors as well as key management personnel as and when it considers appropriate.

All Directors are paid Directors' fees, determined by the Board based on the effort, time spent and responsibilities of the Directors. The payment of such fees to the Directors is subject to approval of shareholders at each AGM of the Company. The Independent Directors have not been over-compensated to the extent that their independence is compromised.

Non-Executive Directors have no service contracts with the Company. The Executive Director has a service contract with the Company, which can be terminated by either the Company or the Executive Director giving not less than three (3) months' notice in writing.

The Company does not use contractual provisions to allow the Company to reclaim incentive components of remuneration from the Executive Director and key management personnel in exceptional circumstances of misstatement of financial results, or of misconduct resulting in financial loss to the Company. The Executive Director owes a fiduciary duty to the Company, and hence, the Company should be able to avail itself of remedies against the Executive Director in the event of such breach of fiduciary duties. The RC will review such contractual provisions with the Executive Director and key management personnel as and when necessary.

## **Disclosure on Remuneration**

Principle 9: Each company should provide clear disclosure of its remuneration policies, level and mix of remuneration, and the procedure for setting remuneration, in the company's annual report. It should provide disclosure in relation to its remuneration policies to enable investors to understand the link between remuneration paid to directors and key management personnel, and performance.

A breakdown of the remuneration of the Directors and key management personnel (who are not Directors or the CEO) for FY2017 is set out below:

Remuneration Band and Name of Director	Base/Fixed Salary	Bonus	Directors' Fees <sup>(1)</sup>	Other Benefits <sup>(2)</sup>	Total
Between \$\$250,001 and \$\$500,000 Nico Purnomo Po	77%	11%	5%	7%	100%
	1170	1170	370	7 70	10070
<b>\$\$250,000 and below</b> James Kho Chung Wah	-	-	100%	-	100%
Tan Kay Kiang	-	-	100%	-	100%
Low Chai Chong Timur Pradopo	-	-	100% 100%	-	100% 100%
Bambang Widaryatmo	-	-	100%	-	100%

<sup>(1)</sup> Directors' fees are subject to the approval of the Company's shareholders at the forthcoming AGM of the Company.

Mr. Tan Nan Choon, alternate Director to Mr. Tan Kay Kiang, was not paid any remuneration for FY2017.

Remuneration Band and Name of Key Management	Base/Fixed		Other	
Personnel <sup>(1)</sup>	Salary	Bonus	Benefits	Total
S\$250,000 and below				
Choy Kong Yan <sup>(2)</sup>	100%	-	-	100%
Chan Tee Yong	100%	-	-	100%

<sup>(1)</sup> The Company has only two (2) key management personnel (who are not Directors or the CEO) in FY2017.

<sup>(2)</sup> Other benefits include transport allowance paid during FY2017.

<sup>(2)</sup> Mr. Choy Kong Yan resigned as a General Manager on 26 August 2016.

There were no termination, retirement and post-employment benefits granted to the Directors and key management personnel (who are not Directors or the CEO).

After due consideration, the Board has decided not to disclose the remuneration of the individual Directors in full and the aggregate total remuneration paid to the key management personnel (who are not Directors or the CEO) due to the competitive pressures and disadvantages that may result from such disclosure as well as for confidentiality reasons.

The Company does not have any employee who is an immediate family member of any Director or the CEO, and whose remuneration exceeds \$\$50,000 during FY2017.

Currently, the Company does not have any share-based compensation scheme or any long-term incentive scheme involving the offer of shares or options in place.

The Group sets remuneration packages which are competitive and sufficient to attract, retain and motivate Directors and key management personnel with adequate experience and expertise to manage the business and operations of the Group. In setting remuneration packages, the Group takes into account salary and employment conditions within the same industry and in comparable companies. The Group adopts a remuneration policy for the Executive Director, comprising a basic salary component as well as a bonus component, which is performance-based and seeks to align the interests of the Executive Director with those of the shareholders of the Company.

#### **ACCOUNTABILITY AND AUDIT**

# **Accountability**

Principle 10: The Board should present a balanced and understandable assessment of the company's performance, position and prospects.

The Board endeavors to ensure that the annual audited financial statements as well as the half yearly and full year announcements of the Group's financial results present a balanced and comprehensible assessment of the Group's performance, position and prospects. The Board embraces openness and transparency in the conduct of the Company's matters, whilst preserving the commercial interests of the Company. Financial and other price sensitive information are disseminated to shareholders through announcements and press releases via SGXNET on a timely basis.

The Board takes adequate steps to ensure compliance with the relevant legislative and regulatory requirements and observes obligations of continuing disclosure under the Catalist Rules. During FY2017, the Board has reviewed reports submitted by the Management to ensure compliance with all the Group's policies, operational practices and procedures and relevant legislative and regulatory requirements.

In line with the Catalist Rules, the Board has also provided a negative assurance statement to shareholders in respect of the half yearly results announcement.

The Management also provides the Board with appropriate detailed management accounts of the Group's performance, position and prospects on monthly basis to enable the Board to make a balanced and informed assessment of the Group's financial position, performance and prospects.

### **Risk Management and Internal Controls**

Principle 11: The Board is responsible for the governance of risk. The Board should ensure that Management maintains a sound system of risk management and internal controls to safeguard shareholders' interests and the company's assets, and should determine the nature and extent of the significant risks which the Board is willing to take in achieving its strategic objectives.

## **Risk Management**

The Board's Responsibility

The Board acknowledges that it is responsible for the overall internal control framework and the maintenance of a sound system of risk management and internal controls.

Enterprise Risk Management Exercise

An Enterprise Risk Management ("ERM") Committee which comprises senior personnel from the operational and financial aspects has been established in FY2017. The ERM Committee has reviewed the Group's business and operational activities to identify areas of significant business risks as well as appropriate measures to control and mitigate these risks.

The Group has engaged an independent professional consulting firm, Mazars LLP to facilitate the ERM process and assist the Group in ensuring that a robust ERM framework is in place.

For the key operational, financial, compliance, human capital, environment and information technology risks identified, the ERM Committee will ensure the adequacy and effectiveness of the internal controls implemented to manage the identified risks based on the ERM framework executed.

Confirmation provided by Senior Management

The Board has overseen the Management in the design, implementation and monitoring of the risk management system. Based on the evaluation of risk management system performed by the ERM Committee, the CEO and Financial Controller have provided written assurance to the Board that the Group's risk management system is adequate and effective for FY2017.

## **Internal Controls**

The effectiveness of the internal control systems and procedures are monitored by the Management. The Board acknowledges that it is responsible for the overall internal control framework, but recognises that no cost effective internal control system will preclude all errors and irregularities, as a system is designed to manage rather than eliminate the risk of failure to achieve business objectives, and can provide only reasonable and not absolute assurance against material misstatement or loss.

Apart from the above, the AC also commissions and reviews the findings of internal controls or infringement of any Singapore laws, rules or regulations which has or is likely to have a material impact on the Group's operating results and/or financial position on annual basis. During FY2017, the AC, on behalf of the Board, has reviewed the adequacy and effectiveness of the Group's internal controls systems, including financial, operational, compliance and information technology controls, and risk management systems on an annual basis. The processes used by the AC to review the adequacy and effectiveness of the system of internal control and risk management include:

- (a) discussions with the Management on risks management;
- (b) the internal audit processes;
- (c) the review of external and internal audit plans; and
- (d) the review of significant issues raised by the external and internal auditors.

Based on the framework of risk management and internal controls established and maintained by the Group, the review performed by the Management and the AC, the work performed by the internal auditors and the review undertaken by the external auditors as part of their statutory audit, the Board, with the concurrence of the AC, is of the opinion that the Group's internal controls, including financial, operational, compliance and information technology controls, and risk management systems, are effective and adequate to meet the needs of the Group in its current business environment.

The Board has also received written assurance from the CEO and the Financial Controller that:

- (a) the financial records have been properly maintained and the financial statements give a true and fair view of the Group's operations and finances; and
- (b) the Group's risk management and internal control systems are effective.

The Group has adopted ISO9001, ISO14001 and OHSAS18001, in order to achieve higher adequacy and effectiveness of the Group's risk management and internal control systems.

## **Audit Committee**

Principle 12: The Board should establish an Audit Committee ("AC") with written terms of reference which clearly set out its authority and duties.

Currently, the AC comprises four (4) Non-Executive Directors, all of whom including the Chairman of the AC are independent. The Chairman of the AC is not a substantial shareholder of the Company or directly associated with any substantial shareholder of the Company.

The members of the AC are as follows:

Mr. James Kho Chung Wah - Chairman

Mr. Low Chai Chong

Mr. Timur Pradopo

Mr. Bambang Widaryatmo

The members of the AC have many years of experience in senior management positions in both financial and industrial sectors. The Board is of the opinion that the members of the AC are appropriately qualified to discharge their responsibilities.

The AC has explicit authority to investigate any matter within its terms of reference, full access to and co-operation from the Management as well as full discretion to invite any Director or executive officer of the Group to attend its meetings, and is given reasonable resources to enable it to discharge its functions properly.

For FY2017, the AC held two (2) meetings.

The main objective of the AC is to assist the Board in fulfilling the fiduciary responsibilities of the Company and each of its subsidiaries. The AC, pursuant to its written terms of reference, shall:

- (a) recommend to the Board the appointment or re-appointment and approving the remuneration and terms of engagement of the external auditors and internal auditors;
- (b) review the audit plans of the internal and external auditors of the Company, and review the internal auditors' evaluation of the adequacy of the Company's system of internal accounting controls and the assistance given by the Management to the internal and external auditors;
- (c) evaluate the effectiveness of both the internal and external audit efforts through regular meetings;
- (d) determine that no unwarranted management restrictions are being placed upon the external and internal auditors;
- (e) review the financial statements with the Management and external auditors (where applicable) for submission to the Board:
- (f) review the half yearly and full year announcements of the results of the Group before submission to the Board for approval;
- (g) report to the Board summarising the work performed by the AC in carrying out its functions;
- (h) review interested person transactions;
- (i) have explicit authority to investigate any matter within its terms of reference, full access to and co-operation by the Management and full discretion to invite any Director or executive officer of the Group to attend its meetings, and reasonable resources to enable it to discharge its functions properly;
- (j) review the scope and results of the audit and its cost effectiveness and the independence and objectivity of the external and internal auditors;
- (k) meet with the external and internal auditors, without the presence of the Management, at least annually;
- (I) review the independence of the external auditors annually; and
- (m) review and report to the Board, at least annually, the adequacy and effectiveness of the Group's internal controls, including financial, operational, compliance and information technology controls, and risk management systems (such review can be carried out internally or with the assistance of any competent third parties).

In addition to the abovementioned activities undertaken to fulfil its responsibilities, the AC is kept abreast by the Management, external and internal auditors on changes to accounting standards, Catalist Rules and other rules and regulations which could have an impact on the Group's business and financial statements.

The AC has met the external auditors and the internal auditors, without the presence of the Management, for FY2017.

The Company's external auditors are Ernst & Young LLP. During FY2017, the aggregate amount of fees paid and/ or payable to the external auditors for audit services amounted to approximately \$\$150,000. During FY2017, there were no non-audit services rendered by the external auditors to the Group. The AC has reviewed and confirmed the independence and objectivity of the external auditors. As such, the AC has recommended to the Board that Ernst & Young LLP be nominated for re-appointment as external auditors of the Company at the forthcoming AGM of the Company.

The Company has complied with Rules 712 and 715 of the Catalist Rules in relation to the appointment of auditing firms for the Group. No former partner or director of the Company's existing auditing firm or audit corporation is a member of the AC.

#### **Whistle-Blowing Policy**

The Board undertakes to investigate complaints of suspected fraud in an objective manner and has put in place a whistle-blowing policy and procedures which provide employees with well-defined and accessible channels within the Group including a direct channel to the AC, for reporting suspected fraud, corruption, dishonest practices or other similar matters.

The policy aims to encourage the reporting of such matters in good faith, with the confidence that employees making such reports will be treated fairly and, to the extent possible, be protected from reprisal. On an ongoing basis, the whistle-blowing policy is covered during staff training as part of the Group's efforts to promote fraud control awareness.

The policy and its effectiveness will be reviewed by the AC periodically, with recommendations regarding updates or amendments, if any, to be made to the Board as required.

There was no whistle-blowing report received during FY2017.

#### **Internal Audit**

## Principle 13: The Company should establish an effective internal audit function that is adequately resourced and independent of the activities it audits.

The AC's responsibilities over the Group's internal controls and risk management systems are complemented by the work of the internal auditors. The size of the operations of the Group does not warrant the Group having an in-house internal audit function. The Company has outsourced its internal audit function to an independent professional firm, Wensen Consulting Asia (S) Pte. Ltd., to perform the review and test of controls of the Group's processes in FY2017. The AC approves any hiring, removal, evaluation and remuneration of the external professional firm to which the internal audit function is outsourced. The AC has reviewed and assessed the qualifications and experience of the appointed internal audit firm's team which undertakes the function of its internal audit within the Group.

The internal auditors report to the Chairman of the AC. The internal auditors plan their internal audit schedules in consultation with, but independent of, the Management. The internal auditors have unrestricted access to all the Company's documents, records, properties and personnel, including access to the AC.

The AC has reviewed the scope and findings of the internal audit performed by the internal auditors during FY2017 and the Management's responses thereto.

The AC is satisfied that the internal audit function is adequately staffed with suitably qualified and experienced professionals with the relevant experience.

The internal auditors are guided by the Standards for the Professional Practice of Internal Auditing set by The Institute of Internal Auditors.

The AC will assess and ensure the adequacy and effectiveness of the internal audit function annually.

#### SHAREHOLDER RIGHTS AND RESPONSIBILITIES

#### **Shareholder Rights**

Principle 14: Companies should treat all shareholders fairly and equitably, and should recognise, protect and facilitate the exercise of shareholders' rights, and continually review and update such governance arrangements.

The Board is mindful of its obligations to provide timely and fair disclosure of material information to the SGX-ST and shareholders in accordance with Appendix 7A on "Corporate Disclosure Policy" of the Catalist Rules. The Board embraces openness and transparency in the conduct of the Company's affairs, whilst safeguarding its commercial interests. The Board's policy is that all shareholders should be equally informed on a timely basis of all major developments that impact the Group. Price sensitive information, results and annual reports of the Company are released via SGXNET. A copy of the annual report, together with the notice of AGM, is sent to every shareholder. Such notice is also advertised in a daily newspaper.

All shareholders are entitled to attend the Company's general meetings and are provided the opportunity to participate in the general meetings. Shareholders are also briefed by the Company on the rules, including voting procedures that govern general meetings. These general meetings also provide excellent opportunities for the Company to obtain shareholders' views on value creation. Shareholders (other than a shareholder who is a relevant intermediary) may vote in person or by appointing up to two (2) proxies to attend and vote on their behalf at the general meetings of the Company. A shareholder who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend and vote at the general meetings of the Company. The duly completed proxy form is to be deposited at the Company's registered office 48 hours before the time of the general meetings.

#### **Communication with Shareholders**

Principle 15: Companies should actively engage their shareholders and put in place an investor relations policy to promote regular, effective and fair communication with shareholders.

The Company is committed to corporate governance and transparency by disclosing to its stakeholders, including its shareholders, as much relevant information as is possible, in a timely, fair and transparent manner as well as to hearing its shareholders' views and addressing their concerns.

The Company does not practice selective disclosure of material information. All material information on the performance and development of the Group and of the Company is disclosed in an accurate and comprehensive manner through SGXNET and the Company's website.

General meetings have been and are still the principal forum for dialogue with shareholders. They offer opportunities for Board to interact with shareholders, understand their views, gather feedback as well as address concerns. Enquiries by shareholders are dealt with as promptly as practicably possible.

Currently, the Company does not have a fixed dividend policy. The Board would consider establishing a dividend policy when appropriate. In considering the payment of dividend, the Board shall consider factors such as the Company's profits, cash flows, working capital and capital expenditure requirements, investment plans and other factors that the Board may deem relevant. Taking into consideration these factors, the Company has not declared any dividends for FY2017.

#### **Conduct of Shareholder Meetings**

Principle 16: Companies should encourage greater shareholder participation at general meetings of shareholders, and allow shareholders the opportunity to communicate their views on various matters affecting the company.

The shareholders are encouraged to attend the general meetings to communicate their views on matters affecting the Group and to stay informed of the Group's strategies and visions. The Company's Constitution does not allow shareholders to vote in absentia. The Company is not implementing absentia voting methods such as voting via mail, e-mail or fax until security, integrity and other pertinent issues are satisfactorily resolved. Substantially separate issues are tabled in separate resolutions at general meetings. Voting is carried out systemically, and the votes casted and resolutions passed are properly recorded.

All Board members, including the Chairman of the AC and the RNC, and the external auditors are normally available at general meetings of the Company to answer questions from the shareholders. Registered shareholders are invited to attend and participate actively in such meetings.

The Company Secretary prepares minutes of general meetings, which incorporates substantial comments or queries from shareholders and responses from the Board and the Management (if any). These minutes will be made available to shareholders upon request.

The Company conducts the voting of all its resolutions by poll at all its general meetings. The results of poll of each resolutions tabled are announced at the meetings and in an announcement released after the meeting via SGXNET. Shareholders can vote in person or by their appointed proxies. The Company will employ electronic polling if necessary.

#### **DEALINGS IN THE COMPANY'S SECURITIES**

The Company has issued a guideline on share dealings to all Directors and employees of the Group which sets out the code of conduct on transactions in the Company's shares by these persons, the implications of insider trading and general guidance on the prohibition against such dealings.

In line with Rule 1204(19) of the Catalist Rules, the Company issues a notification to all Directors and officers of the Group informing them that they are not allowed to deal in the securities of the Company during the period commencing one month before the announcement of the Company's half-year or full-year financial results, and ending on the date of the announcement of the relevant results. In addition, the Company prohibits all Directors and officers of the Group from dealing in the Company's securities on short-term considerations or when they are in possession of unpublished price-sensitive information.

#### INTERESTED PERSON TRANSACTIONS

The Company has established procedures governing all interested person transactions to ensure that they are properly reviewed and approved. The Group does not have a general mandate from shareholders for interested person transactions pursuant to Rule 920 of the Catalist Rules. The aggregate value of the interested person transactions entered into during the financial year was as follows:

Aggregate value of all

Aggregate value of all interested

Name of interested person	person transactions during the financial year under review (excluding transactions less than S\$100,000 and transactions conducted under shareholders' mandate pursuant to Rule 920)	interested person transactions conducted under shareholders' mandate pursuant to Rule 920 (excluding transactions less than \$100,000)		
	S\$	S\$		
Buildersmart Pte. Ltd. (1)	106,920	-		
Ariva Hospitality Premier Pte. Ltd. (2)	201,783	-		

- (1) Luban Investments Pte. Ltd. ("Luban"), a wholly-owned subsidiary of the Company, has entered into a three (3)-year tenancy agreement with Buildersmart Pte. Ltd. ("Buildersmart") on 1 April 2014. Buildersmart is an associate of Mr. Tan Kay Kiang, a Director. Pursuant to the tenancy agreement, rental income of an aggregate amount of \$\$306,000 over a period of three (3) years shall be payable by Buildersmart to Luban.
- (2) Peninsula Park Residences Pte. Ltd. ("Peninsula"), a wholly-owned subsidiary of the Company, has previously entered into a five (5)-year technical service and hospitality management agreement with Ariva Hospitality Pte. Ltd. ("Ariva") on 14 November 2013 (subject to a further period of five (5)-year extension option). Subsequently this agreement was assigned by Ariva to Ariva Hospitality Premier Pte. Ltd. ("Ariva Premier") on 8 July 2015. Ariva Premier is an associate of Dr. Nico Purnomo Po, a Director and controlling shareholder of the Company. Pursuant to the management agreement, management fee shall be payable by Peninsula to Ariva Premier.

#### **MATERIAL CONTRACTS**

Save as disclosed above in the section entitled "Interested Person Transactions" and as disclosed below, there were no material contracts (not being contracts entered into in the ordinary course of business) entered into by the Company or any of its subsidiaries involving the interests of the CEO, any Director or controlling shareholder, either still subsisting at the end of FY2017, or if not then subsisting, entered into since the end of the previous financial year:

(a) As at the end of FY2017, there was an outstanding loan amount of \$\$28,981,202 due to Pollux Treasures Pte. Ltd., a company wholly-owned by Pollux Botero Pte. Ltd. (a 50:50 joint venture with Goldman Morgan Holdings Pte. Ltd., a company wholly-owned by Dr. Nico Purnomo Po (Director and CEO of the Company)), from the Company and Goldman Morgan Holdings Pte. Ltd.. This loan is unsecured and interest-free, and is repayable on demand.

#### **NON-SPONSOR FEES**

With reference to Rule 1204(21) of the Catalist Rules, there was no non-sponsor fee paid to the Company's sponsor, SAC Advisors Private Limited for FY2017.

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The directors are pleased to present their statement to the members together with the audited consolidated financial statements of Pollux Properties Ltd. (the "Company") and its subsidiaries (collectively, the "Group") and the balance sheet and statement of changes in equity of the Company for the financial year ended 31 March 2017

#### **Opinion of the directors**

In the opinion of the directors,

- (i) the consolidation financial statements of the Group and the balance sheet and statement of changes in equity of the Company are drawn up so as to give a true and fair view of the financial position of the Group and of the Company as at 31 March 2017 and the financial performance, changes in equity and cash flows of the Group and changes in equity of the Company for the year ended on that date; and
- (ii) at the date of this statement there are reasonable grounds to believe that the Company will be able to pay its debts as and when they fall due.

#### **Directors**

The directors of the Company in office at the date of this statement are:

Nico Purnomo Po Tan Kay Kiang Low Chai Chong Bambang Widaryatmo Timur Pradopo James Kho Chung Wah (Gu Songhua) Tan Nan Choon (Alternate director to Tan Kay Kiang)

#### Arrangements to enable directors to acquire shares and debentures

Neither at the end of nor at any time during the financial year was the Company a party to any arrangement whose objects are, or one of whose object is, to enable the directors of the Company to acquire benefits by means of the acquisition of shares or debentures of the Company or any other body corporate.

#### Directors' interests in shares and debentures

The following directors, who held office at the end of the financial year, had, according to the register of directors' shareholdings, required to be kept under Section 164 of the Singapore Companies Act, Chapter 50, an interest in shares and share options of the Company and related corporations (other than wholly-owned subsidiaries) as stated below:

	Direct interest			Deemed interest			
Names of directors	At the beginning of financial year	At the end of financial year	At 21 April 2017	At the beginning of financial year	At the end of financial year	At 21 April 2017	
The Company Pollux Properties Ltd. (Ordinary shares)							
Nico Purnomo Po	_	_	_	378,789,384	378,789,384	378,789,384	
Tan Kay Kiang	1,549,920	1,549,920	1,549,920	74,111,960	74,111,960	74,111,960	
Low Chai Chong	_	_	_	200,000	200,000	200,000	
Tan Nan Choon	3,310,000	3,310,000	3,310,000	_	_	_	

Except as disclosed in this report, no director who held office at the end of the financial year had interests in shares, shares options, warrants or debentures of the Company, or of related corporations, either at the beginning of the financial year, or at the end of the financial year.

#### **Share options**

There were no share options granted by the Company or its subsidiaries during the financial year.

There were no shares issued during the financial year to which this report relates by virtue of the exercise of options to take up unissued shares of the Company or its subsidiaries.

There were no unissued shares of the Company or its subsidiaries under options at the end of financial year.

#### **Audit Committee**

The audit committee ("AC") carried out its functions in accordance with section 201B (5) of the Singapore Companies Act, Chapter 50, including the following:

- Reviewed the audit plans of the internal and external auditors of the Group and the Company, and reviewed
  the internal auditors' evaluation of the adequacy of the Company's system of internal accounting controls and
  the assistance given by the Group and the Company's management to the internal and external auditors;
- Reviewed the half yearly and annual financial statements and the auditor's report on the annual financial statements of the Group and the Company before their submission to the board of directors;
- Reviewed effectiveness of the Group and the Company's material internal controls, including financial, operational and compliance controls and risk management via reviews carried out by the internal auditor;
- Met with the external auditor, other Committees, and management in separate executive sessions to discuss any matters that these groups believe should be discussed privately with the AC;
- Reviewed legal and regulatory matters that may have a material impact on the financial statements, related compliance policies and programmes and any reports received from regulators;
- Reviewed the cost effectiveness and the independence and objectivity of the external auditor;
- Reviewed the nature and extent of non-audit services provided by the external auditor;
- Recommended to the board of directors the external auditor to be nominated, approved the compensation of the external auditor, and reviewed the scope and results of the audit;
- Reported actions and minutes of the AC to the board of directors with such recommendations as the AC considers appropriate; and
- Reviewed interested person transactions in accordance with the requirements of the Singapore Exchange Securities Trading Limited (SGX-ST)'s Listing Manual Section B: Rules of Catalist.

During the financial year, no non-audit services were provided by the external auditor to the Group. The AC has also conducted a review of interested person transactions.

The AC convened two meetings during the financial year with full attendance from all members. The AC has also met with the internal and external auditors, without the presence of the Company's management during the financial year.

Further details regarding the AC are disclosed in the Report on Corporate Governance.

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Ernst & Young LLP have expressed their willingness to accept re-appointment as auditors.

On behalf of the Board of Directors,

#### Nico Purnomo Po

Director

#### **Tan Kay Kiang**

Director

Singapore 30 June 2017

TO THE MEMBERS OF POLLUX PROPERTIES LTD. FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### Report on the audit of the financial statements

#### **Opinion**

We have audited the financial statements of Pollux Properties Ltd. (the "Company") and its subsidiaries (collectively, the "Group"), which comprise the balance sheets of the Group and the Company as at 31 March 2017, the statements of changes in equity of the Group and the Company and the consolidated income statement, consolidated statement of comprehensive income and consolidated cash flow statement of the Group for the year then ended, and notes to the financial statements, including a summary of significant accounting policies.

In our opinion, the accompanying consolidated financial statements of the Group, the balance sheet and the statement of changes in equity of the Company are properly drawn up in accordance with the provisions of the Companies Act, Chapter 50 (the Act) and Financial Reporting Standards in Singapore (FRSs) so as to give a true and fair view of the consolidated financial position of the Group and the financial position of the Company as at 31 March 2017 and of the consolidated financial performance, consolidated changes in equity and consolidated cash flows of the Group and changes in equity of the Company for the year ended on that date.

#### **Basis for opinion**

We conducted our audit in accordance with Singapore Standards on Auditing (SSAs). Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Statements* section of our report. We are independent of the Group in accordance with the Accounting and Corporate Regulatory Authority (ACRA) *Code of Professional Conduct and Ethics for Public Accountants and Accounting Entities* (ACRA Code) together with the ethical requirements that are relevant to our audit of the financial statements in Singapore, and we have fulfilled our other ethical responsibilities in accordance with these requirements and the ACRA Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

#### **Key audit matters**

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial statements as a whole, and in forming our opinion thereon, and we do not provide a separate opinion on these matters. For each matter below, our description of how our audit addressed the matter is provided in that context.

We have fulfilled the responsibilities described in the *Auditor's responsibilities for the audit of the financial statements* section of our report, including in relation to these matters. Accordingly, our audit included the performance of procedures designed to respond to our assessment of the risks of material misstatement of the financial statements. The results of our audit procedures, including the procedures performed to address the matters below, provide the basis for our audit opinion on the accompanying financial statements.

TO THE MEMBERS OF POLLUX PROPERTIES LTD. FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### **Accounting for construction contracts**

The Group derives a significant portion of its revenue from construction contracts that are accounted for using the percentage-of-completion (POC) method. The stage of completion is measured by reference to the proportion of total contract costs incurred for work performed to date and the estimated total contract costs to complete. During the year, the Group recognised \$23,869,641 of revenue based on the POC method.

The use of POC method involves significant management judgment and estimates in estimating total contract costs, remaining costs to complete and recoverable amount of variation works. These estimates affect the stage of completion computations and the amount of revenue and profit recognised during the year. In addition, revenue, costs and profit realised on such contracts can vary from the Group's original estimates because of changes in conditions that are outside the control of the Group, including but not limited to adjustments to contract sum and assessment of costs to complete. The subjectivity involved in these assessments means that any material changes in the assumptions used could have a significant impact on the results of the Group. As such, we determined this to be a key audit matter.

As part of our audit procedures, we reviewed contract terms and conditions and the contractual sums and checked revenues and costs incurred against the underlying documents. We assessed the reasonableness of the key assumptions underlying the total estimated contract cost by checking the underlying calculations. We assessed management's assumptions in determining the percentage of completion of the contracts and the total budgeted cost estimated for the contract. We assessed the appropriateness of inputs, amongst others, construction costs, professional fees and other overhead costs used by management in their estimation of the total cost to complete and obtained supporting documentation on the major inputs. We discussed the progress of the projects with management for any potential disputes, variation order claims, known technical issues or significant events to determine if there are any changes such as delays, penalties, overruns where it is probable that total contract costs will exceed total contract revenue and require the recognition of foreseeable losses on such contracts. We also assessed the arithmetic accuracy of the revenue and profit recognised based on the percentage of completion computation.

We also evaluated the adequacy of the disclosure of significant accounting policies for construction contracts and development properties and their related disclosures in Notes 4, 17, and 18.

#### Impairment assessment of investment in Stirling Fort Capital Pte Ltd ("Stirling")

The Group has 50.01% interest in Stirling, which has been accounted for as an associate. As of 31 March 2017, the Group's investment in Stirling amounted to \$847,293.

As at 31 March 2017, the net assets of Stirling is lower than the carrying value of the Group's investment in Stirling, indicating potential impairment. Management performed the impairment assessment using the discounted cash flow method which required significant judgment in determining the recoverable amount of this investment. As such, we determined this to be a key audit matter.

We assessed the appropriateness of the methodology and evaluated the key assumptions and estimates used by management in determining the recoverable amount of this investment, such as growth rate, weighted average cost of capital and terminal growth rate. We verified the reasonableness of the key inputs used in the projection based on our understanding of Stirling's operation and compared against externally available industry, economic and financial data. In addition, we reviewed management's analysis on the sensitivity of the recoverable amount to changes in the respective assumptions, particularly the discount rate used.

We also assessed the adequacy of the disclosures on the impairment of investment in associate in Note 16 to the financial statements.

TO THE MEMBERS OF POLLUX PROPERTIES LTD. FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### Other information

Management is responsible for other information. The other information comprises the information included in the annual report, but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

#### Responsibilities of management and directors for the financial statements

Management is responsible for the preparation of financial statements that give a true and fair view in accordance with the provisions of the Act and FRSs, and for devising and maintaining a system of internal accounting controls sufficient to provide a reasonable assurance that assets are safeguarded against loss from unauthorised use or disposition; and transactions are properly authorised and that they are recorded as necessary to permit the preparation of true and fair financial statements and to maintain accountability of assets.

In preparing the financial statements, management is responsible for assessing the Group's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Group or to cease operations, or has no realistic alternative but to do so.

The directors' responsibilities include overseeing the Group's financial reporting process.

#### Auditor's responsibilities for the audit of the financial statements

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with SSAs will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of these financial statements.

TO THE MEMBERS OF POLLUX PROPERTIES LTD. FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### Auditor's responsibilities for the audit of the financial statements (cont'd)

As part of an audit in accordance with SSAs, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Group's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Group's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Group to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the Group to express an opinion on the consolidated financial statements. We are responsible for the direction, supervision and performance of the group audit. We remain solely responsible for our audit opinion.

TO THE MEMBERS OF POLLUX PROPERTIES LTD. FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### Auditor's responsibilities for the audit of the financial statements (cont'd)

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We describe these matters in our auditor's report unless law or regulation precludes public disclosure about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

#### Report on other legal and regulatory requirements

In our opinion, the accounting and other records required by the Act to be kept by the Company and by those subsidiary corporations incorporated in Singapore of which we are the auditors have been properly kept in accordance with the provisions of the Act.

The engagement partner on the audit resulting in this independent auditor's report is Mr. Ng Boon Heng.

Ernst & Young LLP Public Accountants and Chartered Accountants

Singapore 30 June 2017

# CONSOLIDATED INCOME STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

	Note	2017 \$	2016 \$
Revenue	4	29,878,131	48,271,332
Cost of sales	5	(26,533,548)	(43,155,377)
Gross profit		3,344,583	5,115,955
Other items of income			
Interest income	6	84,027	56,490
Other income	7	531,155	666,183
Other items of expense			
Marketing and distribution		(19,500)	(18,000)
General and administrative expenses		(6,990,209)	(7,177,275)
Finance costs	8	(697,906)	(890,868)
Share of result of an associate, net of tax		(2,551)	2,844
Share of result of a joint venture, net of tax		6,362,654	4,206,170
Profit before tax	9	2,612,253	1,961,499
Income tax expense	10	(36,503)	(305,117)
Profit for the financial year		2,575,750	1,656,382
Attributable to: Owners of the Company			
Profit for the year attributable to owners of the Company		2,575,750	1,656,382
Earnings per share attributable to owners of the Company (cents per share)			
- Basic	11	0.411	0.265
- Diluted	11 .	0.411	0.265
Earnings per share (cents per share)			
- Basic	11	0.411	0.265
- Diluted	11	0.411	0.265

# CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

	2017 \$	2016 \$
Profit for the financial year	2,575,750	1,656,382
Other comprehensive income for the financial year, net of tax	_	_
Total comprehensive income for the financial year	2,575,750	1,656,382
Attributable to:		
Owners of the Company		
Total comprehensive income for the financial year attributable to owners of the Company	2,575,750	1,656,382

# **BALANCE SHEETS**

AS AT 31 MARCH 2017

		Group		Com	pany
	Note	2017 \$	2016 \$	2017 \$	2016 \$
Non-current assets		Ψ	Ψ	Ψ	Ψ
Plant and equipment	12	1,508,180	2,137,804	11,532	22,033
Investment properties	13	50,988,220	52,266,565	, <u> </u>	, <u> </u>
Investment in subsidiaries	14	_	· · · · –	2	2
Investment in a joint venture	15	13,197,787	7,309,133	1	1
Investment in an associate	16	847,293	849,844	847,000	847,000
		66,541,480	62,563,346	858,535	869,036
Current assets					
Properties under development	17	25,754,056	41,820,517	_	-
Completed property held for sale	18	_	626,227	_	-
Trade receivables	19	13,156,038	6,775,710	_	-
Other receivables and deposits	20	444,937	1,165,599	38,968	1,032,035
Prepaid operating expenses		94,825	204,088	12,868	27,569
Due from subsidiaries	21	_	_	52,796,101	54,320,505
Due from related companies	22	9,186,352	3,783,430	5,686,352	3,783,430
Cash and cash equivalents	23	3,185,653	9,940,325	1,089,423	1,287,425
		51,821,861	64,315,896	59,623,712	60,450,964
Total assets		118,363,341	126,879,242	60,482,247	61,320,000
Equity and liabilities Current liabilities					
Trade payables	24	3,532,784	3,479,633	_	_
Deferred revenue		217,356	183,738	_	_
Other payables and accruals	25	2,086,852	3,323,159	460,255	626,321
Provision for taxation		401,542	10,742	_	_
Loans and borrowings	26	26,359,889	34,496,748	_	-
Loan from joint venture	27	14,490,601	14,490,601	14,490,601	14,490,601
Due to subsidiaries	28	_		2,217,700	1,947,700
		47,089,024	55,984,621	17,168,556	17,064,622
Net current assets		4,732,837	8,331,275	42,455,156	43,386,342
Non-current liabilities					
Deferred tax liabilities	10	543,810	678,107	_	_
Loans and borrowings	26	17,371,026	19,432,783	_	_
Loano ana somovingo		17,914,836	20,110,890	_	_
Total liabilities		65,003,860	76,095,511	17,168,556	17,064,622
Net assets		53,359,481	50,783,731	43,313,691	44,255,378
Equity attributable to owners of the Company					
Share capital	29	54,805,876	54,805,876	54,805,876	54,805,876
Revenue reserve	-	(1,446,395)	(4,022,145)	(11,492,185)	(10,550,498)
Total equity		53,359,481	50,783,731	43,313,691	44,255,378
Total equity and liabilities		118,363,341	126,879,242	60,482,247	61,320,000

# CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

		Attributable to owners of the Company	
	Share capital	Revenue reserve	Total equity \$
Group			
At 1 April 2015	54,508,876	(5,678,527)	48,830,349
Profit net of tax, representing total comprehensive income for the financial year	<u> </u>	1,656,382	1,656,382
Shares issued for acquisition of an associate (Note 29)	297,000		297,000
At 31 March 2016 and 1 April 2016  Profit net of tax, representing total comprehensive income for the	54,805,876	(4,022,145)	50,783,731
financial year	_	2,575,750	2,575,750
At 31 March 2017	54,805,876	(1,446,395)	53,359,481
Company			
At 1 April 2015	54,508,876	(9,232,650)	45,276,226
Loss net of tax, representing total comprehensive income for the financial year	_	(1,317,848)	(1,317,848)
Shares issued for acquisition of an associate (Note 29)	297,000		297,000
At 31 March 2016 and 1 April 2016 Loss net of tax, representing total comprehensive income for the	54,805,876	(10,550,498)	44,255,378
financial year		(941,687)	(941,687)
At 31 March 2017	54,805,876	(11,492,185)	43,313,691

# CONSOLIDATED CASH FLOW STATEMENT

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

	Note	2017 \$	2016 \$
Cash flows from operating activities Profit before tax		2,612,253	1,961,499
Adjustments for: Depreciation of plant and equipment Depreciation of investment properties Interest income Trade payables written off Interest expense Allowance for doubtful debts for other receivables Plant and equipment written off Share of result of a joint venture	12 13 6 7 8 9	625,303 2,752,469 (84,027) - 644,300 1,000,625 5,671 (6,362,654)	604,959 2,583,997 (56,490) (71,003) 875,797 1,000,625 6,645 (4,206,170)
Share of result of an associate		2,551	(2,844)
Operating cash flows before changes in working capital Decrease/(increase) in:		1,196,491	2,697,015
Properties under development Completed property held for sale Trade receivables Other receivables, deposits and prepayments (Decrease)/increase in:		16,445,721 626,227 (6,380,328) (170,700)	12,537,401 (626,227) (985,742) 32,434
Trade payables Deferred revenue Other payables and accruals		53,151 33,618 (1,236,307)	33,115 98,272 1,801,751
Cash flows from operations Interest received Interest paid Income taxes refund/(paid) Net cash flows from operating activities		10,567,873 84,027 (1,023,560) 220,000 9,848,340	15,588,019 56,490 (1,753,318) (289,817) 13,601,374
Cash flows from investing activities Purchase of plant and equipment	12	(1,350)	(263,198)
Proceeds from disposal of plant and equipment Additions of investment properties Acquisition of investment in an associate Increase in amount due from related companies Net cash flow used in investing activities	13 16	(1,474,124) - (4,928,922) - (6,404,396)	2,987 - (550,000) (2,620,547) (3,430,758)
Cash flows from financing activities Repayment of loans and borrowings Proceeds from loans and borrowings Net cash used in financing activities		(21,931,605) 11,732,989 (10,198,616)	(22,848,246) 5,767,011 (17,081,235)
Net decrease in cash and cash equivalents Cash and cash equivalents at beginning of financial year Cash and cash equivalents at end of financial year	23	(6,754,672) 9,940,325 3,185,653	(6,910,619) 16,850,944 9,940,325

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 1. Corporate information

Pollux Properties Ltd. (the "Company") is a limited liability company incorporated and domiciled in Singapore. The Company is listed on the Catalist Board of the Singapore Exchange Securities Trading Limited ("SGX-ST").

The registered office and principal place of business of the Company is at 391A Orchard Road, #08-07, Ngee Ann City Tower A, Singapore 238873.

The principal activity of the Company is investment holding. The principal activities of its subsidiaries are disclosed in Note 14 to the financial statements.

#### 2. Summary of significant accounting policies

#### 2.1 Basis of preparation

The consolidated financial statements of the Group and the balance sheet and statement of changes in equity of the Company have been prepared in accordance with Singapore Financial Reporting Standards ("FRS").

The financial statements have been prepared on the historical cost basis except as disclosed in the accounting policies below.

The financial statements are presented in Singapore Dollars (SGD or \$).

The Accounting Standards Council announced on 29 May 2014 that Singapore incorporated companies listed on the Singapore Exchange will apply a new financial reporting framework identical to the International Financial Reporting Standards. The Group will adopt the new financial reporting framework on 1 January 2018.

#### 2.2 Changes in accounting policies

The accounting policies adopted are consistent with those of the previous financial year except that in the current financial year, the Group has adopted all the new and revised standards which are effective for annual financial periods beginning on or after 1 April 2016. The adoption of these standards did not have any effect on the financial performance or position of the Group and the Company.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.3 Standards issued but not yet effective

The Group has not adopted the following standards applicable to the Group that have been issued but not yet effective:

Description	Effective for annual periods beginning on or after
Amendments to FRS 7 Disclosure Initiative	1 January 2017
Amendments to FRS 12 Recognition of Deferred Tax Assets for Unrealised Losses	1 January 2017
Improvements to FRSs (December 2016)	
(a) Amendments to FRS 112 Classifications of the Scope of the Standard	1 January 2017
(b) Amendments to FRS 28 Measuring an Associate or Joint Venture at Fair Value	1 January 2018
Amendments to FRS 40 Transfers of Investment Property	1 January 2018
FRS 115 Revenue from Contracts with Customers	1 January 2018
Amendments to FRS 115 Clarifications to FRS 115 Revenue from Contracts	
with Customers	1 January 2018
FRS 109 Financial Instruments	1 January 2018
Amendments to FRS 102 Classification and Measurement of Share-based	
Payment Transactions	1 January 2018
FRS 116 Leases	1 January 2019
Amendments to FRS 110 & FRS 28 Sale or Contribution of Assets between an Investor and its Associate or Joint Venture	Date to be determined

Except for FRS 115 and FRS 116, the directors expect that the adoption of the other standards above will have no material impact on the financial statements in the period of initial application. The nature of the impending changes in accounting policy on adoption of FRS 115 and FRS 116 are described below.

#### FRS 115 Revenue from Contracts with Customers

FRS 115 establishes a five-step model to account for revenue arising from contracts with customers. Under FRS 115, revenue is recognised at an amount that reflects the consideration which an entity expects to be entitled in exchange for transferring goods or services to a customer.

The new revenue standard will supersede all current revenue recognition requirements under FRS. Either a full retrospective application or a modified retrospective application is required for annual periods beginning on or after 1 January 2018. Early adoption is permitted. The Group is currently assessing the impact of FRS 115 and plans to adopt the new standard on the required effective date.

#### FRS 116 Leases

FRS 116 requires lessees to recognise most leases on balance sheets to reflect the rights to use the leased assets and the associated obligations for lease payments as well as the corresponding interest expense and depreciation charges. The standard includes two recognition exemption for lessees – leases of 'low value' assets and short-term leases. The new standard is effective for annual periods beginning on or after 1 January 2019.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.3 Standards issued but not yet effective (cont'd)

FRS 116 Leases (cont'd)

The Group is currently assessing the impact of the new standard and plans to adopt the new standard on the required effective date. The Group expects the adoption of the new standard will result in increase in total assets and total liabilities, EBITDA and gearing ratio.

#### 2.4 Basis of consolidation and business combinations

#### (A) Basis of consolidation

The consolidated financial statements comprise the financial statements of the Company and its subsidiaries as at the end of the reporting period. The financial statements of the subsidiaries used in the preparation of the consolidated financial statements are prepared for the same reporting date as the Company. Consistent accounting policies are applied to like transactions and events in similar circumstances.

All intra-group balances, income and expenses and unrealised gains and losses resulting from intragroup transactions and dividends are eliminated in full.

Subsidiaries are consolidated from the date of acquisition, being the date on which the Group obtains control, and continue to be consolidated until the date that such control ceases.

Losses within a subsidiary are attributed to the non-controlling interest even if that results in a deficit balance.

A change in the ownership interest of a subsidiary, without a loss of control, is accounted for as an equity transaction. If the Group loses control over a subsidiary, it:

- De-recognises the assets (including goodwill) and liabilities of the subsidiary at their carrying amounts at the date when controls is lost;
- De-recognises the carrying amount of any non-controlling interest;
- De-recognises the cumulative translation differences recorded in equity;
- Recognises the fair value of the consideration received;
- Recognises the fair value of any investment retained;
- Recognises any surplus or deficit in profit or loss;
- Re-classifies the Group's share of components previously recognised in other comprehensive income to profit or loss or retained earnings, as appropriate.

#### (B) Business combinations and goodwill

Business combinations are accounted for by applying the acquisition method. Identifiable assets acquired and liabilities assumed in a business combination are measured initially at their fair values at the acquisition date. Acquisition-related costs are recognised as expenses in the periods in which the costs are incurred and the services are received.

Any contingent consideration to be transferred by the acquirer will be recognised at fair value at the acquisition date. Subsequent changes to the fair value of the contingent consideration which is deemed to be an asset or liability will be recognised in profit or loss.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.4 Basis of consolidation and business combinations (cont'd)

(B) Business combinations and goodwill (cont'd)

The Group elects for each individual business combination, whether non-controlling interest in the acquiree (if any), that are present ownership interests and entitle their holders to a proportionate share of net assets in the event of liquidation, is recognised on the acquisition date at fair value, or at the non-controlling interest's proportionate share of the acquiree's identifiable net assets. Other components of non-controlling interests are measured at their acquisition date fair value, unless another measurement basis is required by another FRS.

Any excess of the sum of the fair value of the consideration transferred in the business combination, the amount of non-controlling interest in the acquiree (if any), and the fair value of the Group's previously held equity interest in the acquiree (if any), over the net fair value of the acquiree's identifiable assets and liabilities is recorded as goodwill. In instances where the latter amount exceeds the former, the excess is recognised as gain on bargain purchase in profit or loss on the acquisition date.

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Group's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

The cash-generating units to which goodwill have been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates.

#### 2.5 Foreign currency

The financial statements are presented in Singapore Dollars, which is also the Company's functional currency. Each entity in the Group determines its own functional currency and items included in the financial statements of each entity are measured using that functional currency.

#### 2.6 Plant and equipment

All items of plant and equipment are initially recorded at cost. Subsequent to recognition, plant and equipment are measured at cost less accumulated depreciation and any accumulated impairment losses.

Depreciation is computed on a straight-line basis over the estimated useful lives of the assets as follows:

Leasehold improvement – 3 years
Office equipment – 5 years
Computers and software – 3 years
Furniture and fittings – 5 years
Operating equipment – 5 years
Linen, glass/silverware and uniforms – 4 years

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.6 Plant and equipment (cont'd)

The carrying values of plant and equipment are reviewed for impairment when events or changes in circumstances indicate that the carrying value may not be recoverable.

The useful life and depreciation method are reviewed at each financial year-end, and adjusted prospectively, if appropriate.

An item of plant and equipment is derecognised upon disposal or when no future economic benefits are expected from its use or disposal. Any gain or loss on de-recognition of the asset is included in profit or loss in the year the asset is derecognised.

#### 2.7 Investment properties

Investment properties are properties that are owned by the Group to earn rentals or for capital appreciation, or both, rather than for use in the production or supply of goods or services, or for administrative purposes, or in the ordinary course of business. Investment properties comprise completed investment properties.

Investment properties are initially measured at cost, including transaction costs.

Subsequent to initial recognition, investment properties are measured at cost less accumulated depreciation and any accumulated impairment losses.

Investment properties are de-recognised when either they have been disposed of or when the investment property is permanently withdrawn from use and no future economic benefit is expected from its disposal. Any gains or losses on the retirement or disposal of an investment property are recognised in profit or loss in the year of retirement or disposal.

Transfers are made to or from investment properties only when there is a change in use. The transfer from development property to investment property will be made at carrying value.

Depreciation for the investment properties are computed on a straight-line basis over the estimated useful lives of the investment properties of 20 and 30 years.

#### 2.8 Intangible assets

#### Goodwill

Goodwill is initially measured at cost. Following initial recognition, goodwill is measured at cost less any accumulated impairment losses.

For the purpose of impairment testing, goodwill acquired in a business combination is, from the acquisition date, allocated to the Group's cash-generating units that are expected to benefit from the synergies of the combination, irrespective of whether other assets or liabilities of the acquiree are assigned to those units.

The cash-generating unit to which goodwill has been allocated is tested for impairment annually and whenever there is an indication that the cash-generating unit may be impaired. Impairment is determined for goodwill by assessing the recoverable amount of each cash-generating unit (or group of cash-generating units) to which the goodwill relates. Where the recoverable amount of the cash-generating unit is less than the carrying amount, an impairment loss is recognised in profit or loss. Impairment losses recognised for goodwill are not reversed in subsequent periods.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.8 Intangible assets (cont'd)

Goodwill (cont'd)

Where goodwill forms part of a cash-generating unit and part of the operation within that cash-generating unit is disposed of, the goodwill associated with the operation disposed of is included in the carrying amount of the operation when determining the gain or loss on disposal of the operation. Goodwill disposed of in this circumstance is measured based on the relative fair values of the operations disposed of and the portion of the cash-generating unit retained.

#### 2.9 Impairment of non-financial assets

The Group assesses at each reporting date whether there is an indication that an asset may be impaired. If any indication exists, or when annual impairment testing for an asset is required, the Group makes an estimate of the asset's recoverable amount.

An asset's recoverable amount is the higher of an asset's or cash-generating unit's fair value less costs of disposal and its value in use and is determined for an individual asset, unless the asset does not generate cash inflows that are largely independent of those from other assets or groups of assets. Where the carrying amount of an asset or cash-generating unit exceeds its recoverable amount, the asset is considered impaired and is written down to its recoverable amount.

Impairment losses of continuing operations are recognised in profit or loss, except for assets that are previously revalued where the revaluation was taken to other comprehensive income. In this case, the impairment is also recognised in other comprehensive income up to the amount of any previous revaluation.

A previously recognised impairment loss is reversed only if there has been a change in the estimates used to determine the asset's recoverable amount since the last impairment loss was recognised. If that is the case, the carrying amount of the asset is increased to its recoverable amount. That increase cannot exceed the carrying amount that would have been determined, net of depreciation, had no impairment loss been recognised previously. Such reversal is recognised in profit or loss unless the asset is measured at revalued amount, in which case the reversal is treated as a revaluation increase.

#### 2.10 Subsidiaries

A subsidiary is an investee that is controlled by the Group. The Group controls an investee when it is exposed, or has rights, to variable returns from its involvement with the investee and has the ability to affect those returns through its power over the investee.

In the Company's separate financial statements, investments in subsidiaries are accounted for at cost less impairment losses.

#### 2.11 Joint arrangements

A joint arrangement is a contractual arrangement whereby two or more parties have joint control. Joint control is the contractually agreed sharing of control of an arrangement, which exists only when decisions about the relevant activities require the unanimous consent of the parties sharing control.

A joint arrangement is classified either as joint operation or joint venture, based on the rights and obligations of the parties to the arrangement.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.11 Joint arrangements (cont'd)

To the extent the joint arrangement provides the Group with rights to the assets and obligations for the liabilities relating to the arrangement, the arrangement is a joint operation. To the extent the joint arrangement provides the Group with rights to the net assets of the arrangement, the arrangement is a joint venture.

Joint ventures

The Group recognises its interest in a joint venture as an investment and accounts for the investment using the equity method. The accounting policy for investment in joint venture is set out in Note 2.12.

#### 2.12 Joint ventures and associates

An associate is an entity over which the Group has the power to participate in the financial and operating policy decisions of the investee but does not have control or joint control of those policies.

The Group account for its investments in joint ventures using the equity method from the date on which it becomes an associate or joint venture.

On acquisition of the investment, any excess of the cost of the investment over the Group's share of the net fair value of the investee's identifiable assets and liabilities is accounted as goodwill and is included in the carrying amount of the investment. Any excess of the Group's share of the net fair value of the investee's identifiable assets and liabilities over the cost of the investment is included as income in the determination of the entity's share of the associate or joint venture's profit or loss in the period in which the investment is acquired.

Under the equity method, the investment in associates or joint venture are carried in the balance sheet at cost plus post-acquisition changes in the Group's share of net assets of the associates or joint ventures. The profit or loss reflects the share of results of the operations of the associates or joint ventures. Distributions received from associates or joint ventures reduce the carrying amount of the investment. Where there has been a change recognised in other comprehensive income by the associate or joint ventures, the Group recognises its share of such changes in other comprehensive income. Unrealised gains and losses resulting from transactions between the Group and associate or joint venture are eliminated to the extent of the interest in the associates joint ventures.

When the Group's share of losses in an associate or joint ventures equals or exceeds its interest in the associate or joint ventures, the Group does not recognise further losses, unless it has incurred obligations or made payments on behalf of the associate or joint venture.

After application of the equity method, the Group determines whether it is necessary to recognise an additional impairment loss on the Group's investment in associate or joint ventures. The Group determines at the end of each reporting period whether there is any objective evidence that the investment in the associate or joint venture is impaired. If this is the case, the Group calculates the amount of impairment as the difference between the recoverable amount of the associate and its carrying value and recognises the amount in profit or loss.

The financial statements of the associates are prepared as the same reporting date as the Company. Where necessary, adjustments are made to bring the accounting policies in line with those of the Group.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.13 Financial instruments

#### (a) Financial assets

Initial recognition and measurement

Financial assets are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial assets at initial recognition.

When financial assets are recognised initially, they are measured at fair value, plus, in the case of financial assets not at fair value through profit or loss, directly attributable transaction costs.

Subsequent measurement

#### Loans and receivables

Non-derivative financial assets with fixed or determinable payments that are not quoted in an active market are classified as loans and receivables. Subsequent to initial recognition, loans and receivables are measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the loans and receivables are derecognised or impaired, and through the amortisation process.

#### De-recognition

A financial asset is de-recognised where the contractual right to receive cash flows from the asset has expired. On de-recognition of a financial asset in its entirety, the difference between the carrying amount and the sum of the consideration received and any cumulative gain or loss that has been recognised in other comprehensive income is recognised in profit or loss.

#### (b) Financial liabilities

#### Initial recognition and measurement

Financial liabilities are recognised when, and only when, the Group becomes a party to the contractual provisions of the financial instrument. The Group determines the classification of its financial liabilities at initial recognition.

All financial liabilities are recognised initially at fair value plus in the case of financial liabilities not at fair value through profit or loss, directly attributable transaction costs.

#### Subsequent measurement

After initial recognition, financial liabilities that are not carried at fair value through profit or loss are subsequently measured at amortised cost using the effective interest method. Gains and losses are recognised in profit or loss when the liabilities are de-recognised, and through the amortisation process.

#### De-recognition

A financial liability is de-recognised when the obligation under the liability is discharged or cancelled or expires. When an existing financial liability is replaced by another from the same lender on substantially different terms, or the terms of an existing liability are substantially modified, such an exchange or modification is treated as a de-recognition of the original liability and the recognition of a new liability, and the difference in the respective carrying amounts is recognised in profit or loss.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.14 Impairment of financial assets

The Group assesses at each balance sheet date whether there is any objective evidence that a financial asset is impaired.

#### (a) Financial assets carried at amortised cost

For financial assets carried at amortised cost, the Group first assesses individually whether objective evidence of impairment exists individually for financial assets that are individually significant or collectively for financial assets that are not individually significant. If the Group determines that no objective evidence of impairment exists for an individually assessed financial asset, whether significant or not, it includes the asset in a group of financial assets with similar credit risk characteristics and collectively assesses them for impairment. Assets that are individually assessed for impairment and for which an impairment loss is, or continues to be recognised are not included in a collective assessment of impairment.

If there is objective evidence that an impairment loss on financial assets carried at amortised cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the financial asset's original effective interest rate. The carrying amount of the asset is reduced through the use of an allowance account. The impairment loss is recognised in profit or loss.

When the asset becomes uncollectible, the carrying amount of impaired financial assets is reduced directly or if an amount was charged to the allowance account, the amounts charged to the allowance account are written off against the carrying value of the financial asset.

To determine whether there is objective evidence that an impairment loss on financial assets has incurred, the Group considers factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments.

If in a subsequent period, the amount of the impairment loss decreases and the decrease can be related objectively to an event occurring after the impairment was recognised, the previously recognised impairment loss is reversed to the extent that the carrying amount of the asset does not exceed its amortised cost at the reversal date. The amount of reversal is recognised in the profit or loss.

#### (b) Financial assets carried at cost

If there is objective evidence (such as significant adverse changes in the business environment where the issuer operates, probability of insolvency or significant financial difficulties of the issuer) that an impairment loss on financial assets carried at cost has been incurred, the amount of the loss is measured as the difference between the asset's carrying amount and the present value of estimated future cash flows discounted at the current market rate of return for a similar financial asset. Such impairment losses are not reversed in subsequent periods.

#### 2.15 Cash and cash equivalents

Cash and cash equivalents comprise cash at bank and on hand and short-term deposits which are subject to an insignificant risk of changes in value.

Cash at banks includes amounts collected from the sale of the property under development for which withdrawals are restricted to payments for expenditure incurred on development projects.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.16 Construction contracts

The Group principally operates fixed price contracts. Contract revenue and contract costs are recognised as revenue and expenses respectively by reference to the stage of completion of the contract activity at the end of the reporting period (the percentage of completion method), when the outcome of a construction contract can be estimated reliably.

When the outcome of a construction contract cannot be estimated reliably (principally during early stages of a contract), contract revenue is recognised only to the extent of contract costs incurred that are likely to be recoverable and contract costs are recognised as expense in the period in which they are incurred.

An expected loss on the construction contract is recognised as an expense immediately when it is probable that total contract costs will exceed total contract revenue.

In applying the percentage of completion method, revenue recognised corresponds to the total contract revenue (as defined below) multiplied by the actual completion rate based on the proportion of total contract costs (as defined below) incurred to date and the estimated costs to complete.

#### 2.17 Development properties

Development properties are properties acquired or being constructed for sale in the ordinary course of business, rather than to be held for the Group's own use, rental or capital appreciation.

Development properties are held as inventories and are measured at the lower of cost and net realisable value.

Non-refundable commissions paid to sales or marketing agents on the sale of real estate units are expensed when incurred.

Net realisable value of development properties is the estimated selling price in the ordinary course of business, based on market prices at the reporting date and discounted for the time value of money if material, less the estimated costs of completion and the estimated costs necessary to make the sale.

The costs of development properties recognised in profit or loss on disposal are determined with reference to the specific costs incurred on the property sold and an allocation of any non-specific costs based on the relative size of the property sold.

#### 2.18 Provisions

Provisions are recognised when the Group has a present obligation (legal or constructive) as a result of a past event, it is probable that an outflow of economic resources will be required to settle the obligation and the amount of the obligation can be estimated reliably.

Provisions are reviewed at each balance sheet date and adjusted to reflect the current best estimate. If it is no longer probable that an outflow of economic resources will be required to settle the obligation, the provision is reversed. If the effect of the time value of money is material, provisions are discounted using a current pre-tax rate that reflects, where appropriate, the risks specific to the liability. When discounting is used, the increase in the provision due to the passage of time is recognised as a finance cost.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.19 Borrowing costs

Borrowing costs are capitalised as part of the cost of a qualifying asset if they are directly attributable to the acquisition, construction or production of that asset. Capitalisation of borrowing costs commences when the activities to prepare the asset for its intended use or sale are in progress and the expenditures and borrowing costs are incurred. Borrowing costs are capitalised until the assets are substantially completed for their intended use or sale. All other borrowing costs are expensed in the period they occur. Borrowing costs consist of interest and other costs that an entity incurs in connection with the borrowing of funds.

#### 2.20 Employee benefits

Defined contribution plans

The Group participates in the national pension schemes as defined by the laws of the countries in which it has operations. In particular, the Singapore companies in the Group make contributions to the Central Provident Fund scheme in Singapore, a defined contribution pension scheme. Contributions to defined contribution pension schemes are recognised as an expense in the period in which the related service is performed.

#### 2.21 Leases

(a) As lessee

Operating lease payments are recognised as an expense in profit or loss on a straight-line basis over the lease term. The aggregate benefit of incentives provided by the lessor is recognised as a reduction of rental expense over the lease term on a straight-line basis.

(b) As lessor

Leases in which the Group does not transfer substantially all the risks and rewards of ownership of the asset are classified as operating leases. Initial direct costs incurred in negotiating an operating lease are added to the carrying amount of the leased asset and recognised over the lease term on the same bases as rental income. The accounting policy for rental income is set out in Note 2.22(c).

#### 2.22 Revenue

Revenue is recognised to the extent that it is probable that the economic benefits will flow to the Group and the revenue can be reliably measured, regardless of when the payment is made. Revenue is measured at the fair value of consideration received or receivable, taking into account contractually defined terms of payment and excluding taxes or duty.

(a) Sale of completed development property

A development property is regarded as sold when the significant risks and returns have been transferred to the buyer, which is normally on unconditional exchange of contracts. For conditional exchanges, sales are recognised only when all the significant conditions are satisfied.

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#### 2. Summary of significant accounting policies (cont'd)

#### 2.22 Revenue (cont'd)

(b) Sale of development property under construction

Where development property is under construction and agreement has been reached to sell such property when construction is complete, the Directors consider whether the contract comprises:

- A contract to construct a property; or
- A contract for the sale of completed property
- (1) Where a contract is judged to be for the construction of a property, revenue is recognised using the percentage of completion method as construction progresses.
- (2) Where the contract is judged to be for the sale of a completed property, revenue is recognised when the significant risks and rewards of ownership of the real estate have been transferred to the buyer (i.e. revenue is recognised using the completed contract method).
  - (i) If, however, the legal terms of the contract are such that the construction represents the continuous transfer of work in progress to the purchaser, the percentage of completion method of revenue recognition is applied and revenue is recognised as work progresses.
  - (ii) In Singapore context, INT FRS 115 includes an accompanying note on the application of INT FRS 115 in Singapore which requires the percentage of completion method of revenue recognition to be applied to sale of private residential properties in Singapore prior to completion of the properties that are regulated under the Singapore Housing Developers (Control and Licensing) Act (Chapter 130) and uses the standard form of sale and purchase agreements (SPAs) prescribed in the Housing Developers Rules. The accompanying note to INT FRS 115 does not address the accounting treatment for other SPAs, including SPAs with a Deferred Payment Scheme feature in Singapore.

In the above situations (i) and (ii), the percentage of work completed is measured based on the costs incurred up until the end of the reporting periods as a proportion of total costs expected to be incurred

#### (c) Rental income

Rental income arising from operating leases on investment properties is accounted for on a straight-line basis over the lease terms.

(d) Service apartment operating income

Income from service apartment is recognised when services are rendered to customers. Income from room rental is recognised on a straight line basis over the period the customer stays in the service apartment.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### **2.23** *Taxes*

#### (a) Current income tax

Current tax assets and liabilities for the current period and prior periods are measured at the amount expected to be recovered from or paid to the taxation authorities. The tax rates and tax laws used to compute the amount are those that are enacted or substantively enacted by the end of the reporting period, in the country where the Group operates and generates taxable income.

Current income taxes are recognised in profit or loss except to the extent that the tax relates to items recognised outside profit or loss, either in other comprehensive income or directly in equity. Management periodically evaluates positions taken in the tax returns with respect to situations in which applicable tax regulations are subjected to interpretation and establishes provisions where appropriate.

#### (b) Deferred tax

Deferred income tax is provided using the liability method on temporary differences at the balance sheet date between the tax bases of assets and liabilities and their carrying amounts for financial reporting purposes.

Deferred tax liabilities are recognised for all temporary differences, except:

- where the deferred tax liability arises from the initial recognition of goodwill or of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of taxable temporary differences associated with investments in subsidiaries, where the timing of the reversal of the temporary differences can be controlled and it is probable that the temporary differences will not reverse in the foreseeable future.

Deferred income tax assets are recognised for all deductible temporary differences, carry forward of unused tax credits and unused tax losses, to the extent that it is probable that taxable profit will be available against which the deductible temporary differences, and the carry forward of unused tax credits and unused tax losses can be utilised except:

- where the deferred income tax asset relating to the deductible temporary difference arises from the initial recognition of an asset or liability in a transaction that is not a business combination and, at the time of the transaction, affects neither the accounting profit nor taxable profit or loss; and
- in respect of deductible temporary differences associated with investments in subsidiaries, deferred income tax assets are recognised only to the extent that it is probable that the temporary differences will reverse in the foreseeable future and taxable profit will be available against which the temporary differences can be utilised.

The carrying amount of deferred tax assets is reviewed at the end of each reporting period and reduced to the extent that it is no longer probable that sufficient taxable profit will be available to allow all or part of the deferred tax asset to be utilised. Unrecognised deferred tax assets are reassessed at each balance sheet date and are recognised to the extent that it has become probable that future taxable profit will allow the deferred tax asset to be recovered.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 2. Summary of significant accounting policies (cont'd)

#### 2.23 Taxes (cont'd)

(b) Deferred tax (cont'd)

Deferred tax assets and liabilities are measured at the tax rates that are expected to apply to the year when the asset is realised or the liability is settled, based on tax rates and tax laws that have been enacted or substantively enacted at the end of each reporting period.

Deferred tax relating to items recognised outside profit or loss is recognised outside profit or loss. Deferred tax items are recognised in correlation to the underlying transaction either in other comprehensive income or directly in equity and deferred tax arising from a business combination is adjusted against goodwill on acquisition.

(c) Goods and services tax ("GST")

Revenues, expenses and assets are recognised net of the amount of sales tax except:

- Where the sales tax incurred in a purchase of assets or services is not recoverable from the taxation authority, in which case the sales tax is recognised as part of the cost of acquisition of the asset or as part of the expense item as applicable; and
- Receivables and payables that are stated with the amount of sales tax included.

#### 2.24 Share capital and share issue expenses

Proceeds from issuance of ordinary shares are recognised as share capital in equity. Incremental costs directly attributable to the issuance of ordinary shares are deducted against share capital.

#### 2.25 Contingencies

A contingent liability is:

- (a) a possible obligation that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group; or
- (b) a present obligation that arises from past events but is not recognised because:
  - (i) It is not probable that an outflow of resources embodying economic benefits will be required to settle the obligation; or
  - (ii) The amount of the obligation cannot be measured with sufficient reliability.

A contingent asset is a possible asset that arises from past events and whose existence will be confirmed only by the occurrence or non-occurrence of one or more uncertain future events not wholly within the control of the Group.

Contingent liabilities and assets are not recognised on the balance sheet of the Group except for contingent liabilities assumed in a business combination that are present obligations and which the fair values can be reliably determined.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 3. Significant accounting judgements and estimates

The preparation of the Group's consolidated financial statements requires management to make judgements, estimates and assumptions that affect the reported amounts of revenues, expenses, assets and liabilities, and the disclosure of contingent liabilities at the end of reporting period. Uncertainty about these assumptions and estimates could result in outcomes that require a material adjustment to the carrying amount of the asset or liability affected in the future periods.

#### 3.1 Judgements made in applying accounting policies

In the process of applying the Group's accounting policies, management has made the following judgements which have the most significant effect on the amounts recognised in the consolidated financial statements:

Classification of investments as associated company

An associate is an entity over which the Group has the power to participate in the financial and operating policy decisions of the investee but does not have control or joint control of those policies.

Management has determined that it does not have control or joint control over its associated companies. The Group's associated company is disclosed in Note 16 to the financial statements.

#### 3.2 Key sources of estimation uncertainty

The key assumptions concerning the future and other key sources of estimation uncertainty at the end of the reporting period are discussed below. The Group based its assumptions and estimates on parameters available when the financial statements were prepared. Existing circumstances and assumptions about future developments, however, may change due to market changes or circumstances arising beyond the control of the Group. Such changes are reflected in the assumptions when they occur.

#### (a) Income taxes

The Group's exposure to income taxes mainly arises from Singapore. Significant judgment is involved in determining the group-wide provision for income taxes. There are certain transactions and computations for which the ultimate tax determination is uncertain during the ordinary course of business. The Group recognises liabilities for expected tax issues based on estimates of whether additional taxes will be due. Where the final tax outcome of these matters is different from the amounts that were initially recognised, such differences will impact the income tax and deferred tax provisions in the year in which such determination is made. The carrying amount of the Group's provision for taxation and deferred tax liabilities at 31 March 2017 was \$401,542 (2016: \$10,742) and \$543,810 (2016: \$678,107) respectively.

#### (b) Revenue recognition on development properties under construction

The Group recognises revenue for pre-completion sales of certain types of properties by reference to the stage of completion using the percentage of completion method. The stage of completion is measured based on the costs incurred up until the end of the reporting periods as a proportion of total costs expected to be incurred. Significant assumptions are required to estimate the total contract costs and the recoverable variation works that affect the stage of completion and the revenue respectively. In making these estimates, management has relied on past experience and knowledge of the project engineers. The carrying amounts of assets and liabilities as well as the revenue from sale of development property (recognised on percentage of completion basis) are disclosed in Note 17 and Note 4 to the financial statements respectively.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 3. Significant accounting judgements and estimates (cont'd)

#### 3.2 Key sources of estimation uncertainty (cont'd)

(c) Provision for foreseeable losses on development properties

The Group's accounting policy on development properties requires all known or anticipated losses on the development projects to be provided for in the year in which such losses are determined. Estimating such losses requires the Group to make an estimate of the expected selling price of the unsold development properties based on recent transactions or open market valuation of the unsold units. The Group also estimates the total development costs to determine the extent of the anticipated losses, if any. Changes in the estimated selling price of the development properties due to market conditions and revisions of the total estimated development costs will therefore impact the anticipated losses recognised, and therefore provision for foreseeable losses on development properties could be revised. During the current financial year, there is no provision for foreseeable losses on development properties.

(d) Estimation of net realisable value of development properties

Development properties are stated at the lower of cost and net realisable value.

Net realisable value of development properties is the estimated selling price in the ordinary course of the business, based on market prices at the end of the reporting period and discounted for the time value of money if material, less the estimated costs of completion and the estimated costs necessary to make the sale. The carrying amount of development properties at the end of the reporting period is disclosed in Note 17 and Note 18 to the financial statements respectively.

(e) Impairment of non-financial assets

The Group assess whether there are any indicators of impairment for all non-financial assets at each reporting date. Non-financial assets are tested for impairment when there are indicators that the carrying amounts may not be recoverable.

When value in use calculations are undertaken, management must estimate the expected future cash flows from the asset or cash-generating unit and choose a suitable discount rate in order to calculate the present value of those cash flows.

(f) Impairment of trade and other receivables

The Group assesses at the end of each reporting period whether there is any objective evidence that trade and other receivables are impaired. Factors such as the probability of insolvency or significant financial difficulties of the debtor and default or significant delay in payments are objective evidence of impairment. In determining whether there is objective evidence of impairment, the Group considers whether there is observable data indicating that there have been significant changes in the debtor's payment ability or whether there have been significant changes with adverse effect in the technological, market, economic or legal environment in which the debtor operates in.

Where there is objective evidence of impairment, the amount and timing of future cash flows are estimated based on historical loss experience for assets with similar credit risk characteristics. The carrying amount of the Group's trade receivables and other receivables at the end of the reporting period is disclosed in Note 19 and Note 20 to the financial statements respectively.

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 3. Significant accounting judgements and estimates (cont'd)

#### 3.2 Key sources of estimation uncertainty (cont'd)

(g) Useful lives of plant and equipment and investment properties

The Group's plant and equipment and investment properties are depreciated on a straight-line basis over their respective useful lives. Management estimates the useful lives of these plant and equipment and investment properties to be within 3 to 30 years. Changes in the expected level of usage and technological developments could impact the estimated useful lives and the residual values of these assets, therefore future depreciation charges could be revised. The carrying amount of these plant and equipment and investment properties at the end of the reporting period are disclosed in Note 12 and Note 13 to the financial statements respectively.

#### 4. Revenue

	Group	
	2017 \$	2016 \$
Revenue from sale of development properties (recognised on percentage of completion basis)	23,869,641	42,895,346
Revenue from sale of completed property held for sale	650,000	_
Serviced apartment operating income	5,195,320	5,209,066
Rental income	163,170	166,920
	29,878,131	48,271,332

#### 5. Cost of sales

	Gr	Group		
	2017 \$	2016 \$		
Cost of sales in relation to development properties	24,185,002	40,815,458		
Cost of sales in relation to serviced apartment	2,348,546	2,339,919		
	26,533,548	43,155,377		

#### 6. Interest income

	Grou	Group	
	2017 \$	2016 \$	
Interest income from loan to a related company	83,437	52,612	
Interest income from short term deposits	590	3,878	
	84,027	56,490	

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

### 7. Other income

	Group		
	2017 \$	2016 \$	
Management fee income from a joint venture	474,000	366,500	
Forfeiture of deposits	_	153,340	
Trade payables written off	_	71,003	
Others	57,155	75,340	
	531,155	666,183	

### 8. Finance costs

Grou	Group		
2017 \$	2016 \$		
644,300	875,797		
53,606	15,071		
697,906	890,868		
	<b>2017</b> \$ 644,300 53,606		

## 9. Profit before tax

The following items have been included in arriving at profit before tax:

		Group		
	Note	2017	2016	
		\$	\$	
Audit fees to:				
- Auditors of the Group		150,000	155,000	
Depreciation of plant and equipment	12	625,303	604,959	
Plant and equipment written off	12	5,671	6,645	
Depreciation of investment properties	13	2,752,469	2,583,997	
Director's fees		152,110	188,400	
Allowance for doubtful debts for other receivables	20	1,000,625	1,000,625	
Rental expenses	30(a)	137,520	152,910	
Employee benefits expense	32 _	1,767,233	1,894,969	

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

### 10. Income tax expense

### Major components of income tax expense

The major components of income tax expense for the financial years ended 31 March 2017 and 2016 are:

	Group		
	2017 \$	2016 \$	
Current income tax			
- Current income taxation	390,800	10,118	
- (Over)/under provision in respect of prior years	(220,000)	60,944	
	170,800	71,062	
Deferred income tax			
- Origination and reversal of temporary differences	(162,627)	226,612	
- Under provision in respect of prior years	28,330	7,443	
	(134,297)	234,055	
Income tax expense recognised in profit or loss	36,503	305,117	

## Relationship between tax expense and accounting profit

A reconciliation between tax expense and the product of accounting profit multiplied by the applicable corporate tax rate for the years ended 31 March 2017 and 2016 is as follows:

	Group 2017 2016	
	\$	\$
Profit before tax	2,612,253	1,961,499
Tax at statutory tax rate of 17% (2016: 17%)	444,083	333,455
Adjustments:	000 000	040.740
Non-deductible expenses Income not subject to taxation	809,383 –	649,746 (19,590)
Effect of partial tax exemption and tax relief	(79,989)	(12,743)
Benefits from previously unrecognised tax losses	(13,136)	(49,913)
Deferred tax assets not recognised	149,049	51,307
(Over)/under provision of income tax in respect of prior years	(220,000)	60,944
Under provision of deferred tax in respect of prior years	28,330	7,443
Adjustment for share of results of joint venture	(1,081,651)	(715,049)
Adjustment for share of results of associate	434	(483)
Income tax expense recognised in profit or loss	36,503	305,117

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### 10. Income tax expense (cont'd)

Deferred income tax as at 31 March relates to the following:

		Group				oany
	Baland	e sheet	Profit of	or loss	Balance sheet	
	2017 \$	2016 \$	2017 \$	2016 \$	2017 \$	2016 \$
Attributable profit on						
development property	(1,205,587)	(1,366,782)	(161,195)	762,133	_	_
Unutilised tax losses	834,777	688,675	(146,102)	(528,078)	_	_
Difference in depreciation						
for tax purposes	(173,000)		173,000		<u> </u>	
	(543,810)	(678,107)				
Deferred income tax		_	(134,297)	234,055		

Unrecognised tax losses

As at 31 March 2017, the Group has tax losses of approximately \$4,054,908 (2016: \$3,178,152) that are available for offset against future taxable profits of the company in which the losses arose, for which no deferred tax assets is recognised due to uncertainty of its recoverability. The use of the tax losses is subject to the agreement of the tax authorities and compliance with certain provisions of the tax legislation of the country in which the companies operate. The tax loss has no expiry date.

## 11. Earnings per share

Basic earnings per share are calculated by dividing earnings attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year.

Diluted earnings per share are calculated by dividing earnings for the financial year attributable to owners of the Company by the weighted average number of ordinary shares outstanding during the financial year plus the weighted average number of ordinary shares that would be issued on the conversion of all the dilutive potential ordinary shares into ordinary shares.

The basic and diluted earnings per share are calculated by dividing the profit for the year attributable to owners of the Company by the weighted average number of ordinary shares.

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## 11. Earnings per share (cont'd)

The following table reflect the earnings used in the computation of basic and diluted earnings per share for the financial years ended 31 March 2017 and 31 March 2016:

	Gro	up
	2017 \$	2016 \$
Profit for the financial year attributable to owners of the Company	2,575,750	1,656,382
	Gr	oup
	2017 No of shares	2016 No of shares
Weighted average number of ordinary shares for basic earnings per share computation	627,115,384	625,148,171
Weighted average number of ordinary shares for diluted earnings per share computation	627,115,384	625,148,171

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## 12. Plant and equipment

Group	Leasehold improvement \$	Office	Computers and software \$	<b>Furniture</b>	Operating equipment	Linen, glass/ silverware and uniforms \$	Total \$
Cost	•	·	•	•	•	•	•
At 1 April 2015	27,919	39,984	142,609	1,925,507	490,528	158,520	2,785,067
Additions	139,552	_	13,845	12,399	97,402	_	263,198
Written off	_	_	_	_	(1,309)	(8,529)	(9,838)
Disposal		_	(3,360)	_	_	_	(3,360)
At 31 March 2016 and 1							
April 2016	167,471	39,984	153,094	1,937,906	586,621	149,991	3,035,067
Additions	_	_	_	_	1,350	_	1,350
Written off			_		(226)	(11,646)	(11,872)
At 31 March 2017	167,471	39,984	153,094	1,937,906	587,745	138,345	3,024,545
Accumulated depreciation							
At 1 April 2015	23,840	12,153	42,943	171,070	32,654	13,210	295,870
Charge for the financial year	21,086	6,987	41,744	386,557	108,955	39,630	604,959
Written off	_	_	_	_	(349)	(2,844)	(3,193)
Disposal			(373)	_	_	_	(373)
At 31 March							
2016 and 1 April 2016	44,926	19,140	84,314	557,627	141,260	49,996	897,263
Charge for the							
financial year	47,021	5,863	41,271	376,326	118,020	36,802	625,303
Written off At 31 March					(103)	(6,098)	(6,201)
2017	91,947	25,003	125,585	933,953	259,177	80,700	1,516,365
Net book value							
At 31 March 2017	75,524	14,981	27,509	1,003,953	328,568	57,645	1,508,180
At 31 March 2016	122,545	20,844	68,780	1,380,279	445,361	99,995	2,137,804

A subsidiary, Peninsula Park Residences Pte. Ltd. carried out a review for plant and equipment that are no longer in use. An amount of \$\$5,671 (2016: \$\$6,645) was written off in profit or loss for the financial year ended 31 March 2017 (Note 9).

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## 12. Plant and equipment (cont'd)

Company	Leasehold improvement	Office equipment	Computers and software \$	Furniture and fittings \$	Total \$
Cost					
At 1 April 2015	27,919	12,364	42,943	63,489	146,715
Additions		_	7,111	6,459	13,570
At 31 March 2016 and 1 April 2016	27,919	12,364	50,054	69,948	160,285
Additions		_		_	
At 31 March 2017	27,919	12,364	50,054	69,948	160,285
Accumulated depreciation At 1 April 2015	23,840	10,562	30,658	47,005	112,065
Charge for the financial year	3,281	1,463	7,984	13,459	26,187
At 31 March 2016 and 1 April 2016	27,121	12,025	38,642	60,464	138,252
Charge for the financial year	503	339	6,925	2,734	10,501
At 31 March 2017	27,624	12,364	45,567	63,198	148,753
Net book value	005		4.407	0.750	11 500
At 31 March 2017	295		4,487	6,750	11,532
At 31 March 2016	798	339	11,412	9,484	22,033

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## 13. Investment properties

Balance sheet:           Cost           At beginning of the financial year         55,883,876         55,883,876           Additions         1,474,124         –           At end of the financial year         57,358,000         55,883,876           Accumulated depreciation           As at beginning of the financial year         3,617,311         1,033,314           Additions         2,752,469         2,583,997           As at end of the financial year         6,369,780         3,617,311           Net carrying amount         50,988,220         52,266,565           Income statement:           Rental income from investment properties:         - Minimum lease payments         5,358,490         5,375,986           Direct operating expenses (including repairs and maintenance) arising from:         - Rental generating properties         2,348,546         2,339,919	Group	2017 \$	2016 \$
At beginning of the financial year       55,883,876       55,883,876         Additions       1,474,124       -         At end of the financial year       57,358,000       55,883,876         Accumulated depreciation       3,617,311       1,033,314         Additions       2,752,469       2,583,997         As at end of the financial year       6,369,780       3,617,311         Net carrying amount       50,988,220       52,266,565         Income statement:         Rental income from investment properties:       -       -         - Minimum lease payments       5,358,490       5,375,986         Direct operating expenses (including repairs and maintenance) arising from:	Balance sheet:		
Additions       1,474,124       -         At end of the financial year       57,358,000       55,883,876         Accumulated depreciation       3,617,311       1,033,314         Additions       2,752,469       2,583,997         As at end of the financial year       6,369,780       3,617,311         Net carrying amount       50,988,220       52,266,565         Income statement:         Rental income from investment properties:       -       -         - Minimum lease payments       5,358,490       5,375,986	Cost		
Accumulated depreciation As at beginning of the financial year 3,617,311 1,033,314 Additions 2,752,469 2,583,997 As at end of the financial year 6,369,780 3,617,311 Net carrying amount 50,988,220 52,266,565  Income statement: Rental income from investment properties: - Minimum lease payments 5,358,490 5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	At beginning of the financial year	55,883,876	55,883,876
Accumulated depreciation  As at beginning of the financial year 3,617,311 1,033,314  Additions 2,752,469 2,583,997  As at end of the financial year 6,369,780 3,617,311  Net carrying amount 50,988,220 52,266,565  Income statement:  Rental income from investment properties:  - Minimum lease payments 5,358,490 5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	Additions	1,474,124	_
As at beginning of the financial year 3,617,311 1,033,314 Additions 2,752,469 2,583,997 As at end of the financial year 6,369,780 3,617,311  Net carrying amount 50,988,220 52,266,565  Income statement: Rental income from investment properties: - Minimum lease payments 5,358,490 5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	At end of the financial year	57,358,000	55,883,876
As at beginning of the financial year 3,617,311 1,033,314 Additions 2,752,469 2,583,997 As at end of the financial year 6,369,780 3,617,311  Net carrying amount 50,988,220 52,266,565  Income statement: Rental income from investment properties: - Minimum lease payments 5,358,490 5,375,986  Direct operating expenses (including repairs and maintenance) arising from:			
Additions 2,752,469 2,583,997 As at end of the financial year 6,369,780 3,617,311  Net carrying amount 50,988,220 52,266,565  Income statement: Rental income from investment properties: - Minimum lease payments 5,358,490 5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	Accumulated depreciation		
As at end of the financial year  Net carrying amount  Income statement: Rental income from investment properties: - Minimum lease payments  Direct operating expenses (including repairs and maintenance) arising from:  6,369,780 3,617,311 50,988,220 52,266,565  52,266,565  52,266,565	As at beginning of the financial year	3,617,311	1,033,314
Net carrying amount 50,988,220 52,266,565  Income statement: Rental income from investment properties: - Minimum lease payments 5,358,490 5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	Additions	2,752,469	2,583,997
Income statement: Rental income from investment properties: - Minimum lease payments  5,358,490  5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	As at end of the financial year	6,369,780	3,617,311
Rental income from investment properties: - Minimum lease payments  5,358,490  5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	Net carrying amount	50,988,220	52,266,565
Rental income from investment properties: - Minimum lease payments  5,358,490  5,375,986  Direct operating expenses (including repairs and maintenance) arising from:			
- Minimum lease payments 5,358,490 5,375,986  Direct operating expenses (including repairs and maintenance) arising from:	Income statement:		
Direct operating expenses (including repairs and maintenance) arising from:	Rental income from investment properties:		
	- Minimum lease payments	5,358,490	5,375,986
- Rental generating properties 2,348,546 2,339,919	Direct operating expenses (including repairs and maintenance) arising from:		
	- Rental generating properties	2,348,546	2,339,919

The investment properties held by the Group as at 31 March are as follows:

Description and Location	Existing Use	Tenure	Unexpired lease term	Estim fair v	
				2017 \$'000	2016 \$'000
2 shop units, No. 432 Balestier Road, #01-438 and #01-440	Shops	Freehold	Freehold	4,270	4,200
96 serviced apartment units, No. 554 Havelock Road	Serviced Apartments	Leasehold	18 years	48,000	50,000

## Valuation of investment properties

Investment properties are stated at cost less depreciation. The fair value of the investment properties are disclosed above. The desktop valuations as at 31 March 2017 were performed by Cushman & Wakefield VHS, an independent valuer with a recognised and relevant professional qualification and with recent experience in the location and category of the properties valued.

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### 13. Investment properties (cont'd)

### Valuation of investment properties (cont'd)

In relation to No. 432 Balestier Road, unit #01-438 and #01-440 the valuation is based on the direct comparison method that considers the sales of similar properties that have been transacted in the open market.

In relation to No. 554 Havelock Road, the valuation is based on both the comparable sales method and discounted cash flow method.

Details of the valuation techniques and unobservable inputs are disclosed in Note 36 (b).

### Investment properties pledged as security

Investment properties amounting to \$50,988,220 (2016: \$52,266,565) are mortgaged to secure bank loans in Note 26.

### 14. Investments in subsidiaries

	Company		
	2017 \$	2016 \$	
Shares, at cost and at carrying amount of investments	2	2	

Name	Principal activities	Country of incorporation	Proport of own inte 2017	ership
Held by the Company Luban Investments Pte. Ltd. (1)	Investment property	Singapore	100	100
Kovan Properties Pte. Ltd. (1)	Investment holding	Singapore	100	100
<b>Held through subsidiaries</b> Kovan Central Pte. Ltd. (1)	Property development	Singapore	100	100
Boulevard Residences Pte. Ltd. (1)	Property development	Singapore	100	100
Bvlgari Park Residences Pte. Ltd. (1)	Property development	Singapore	100	100
Channel Residences Pte. Ltd. (1)	Property development	Singapore	100	100
Giorgio Residences Pte. Ltd. (1)	Property development	Singapore	100	100
Peninsula Park Residences Pte. Ltd. (1)	Investment property	Singapore	100	100

#### Note:

<sup>&</sup>lt;sup>(1)</sup> Audited by Ernst & Young LLP, Singapore.

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### 15. Investment in joint venture

The Group has 50% (2016: 50%) interest in the ownership and voting rights in a joint venture, Pollux Botero Pte. Ltd. <sup>(1)</sup> The joint venture was incorporated in Singapore and holds 100% interest in an entity with a property under development. The Group jointly controls the venture with other partner under the contractual agreement and requires unanimous consent for all major decisions over the relevant activities. The Group has recognised its interest in the joint venture using the equity method.

	Group		Comp	any
	2017 \$	2016 \$	2017 \$	2016 \$
Shares, at cost	1	1	1	1
Share of post-acquisition reserves	13,197,786	7,309,132	_	
	13,197,787	7,309,133	11	1

#### Note:

Summarised financial statement information in respect of Pollux Botero Pte. Ltd. in the consolidated financial statements is as follows:

Summarised balance sheet	Gr	oup
	2017	2016
	\$	\$
Property under development	57,987,332	29,475,932
Trade debtors	404,700	746,263
Other debtors and deposits	1,174,640	662,534
Prepaid operating expenses	_	119,560
Due from shareholders (non-trade)	28,981,202 28,981	
Cash and cash equivalents	26,496,693 32,506,8	
Total assets	115,044,567	92,492,361
Current liabilities	82,471,344	74,468,297
Non-current liabilities	6,177,649	3,405,798
Total liabilities	88,648,993	77,874,095
Net assets	26,395,574	14,618,266
Proportion of the Group's ownership	50%	50%
Carrying amount of the investment	13,197,787	7,309,133

<sup>&</sup>lt;sup>(1)</sup> Audited by Ernst & Young LLP, Singapore.

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### 15. Investment in joint venture (cont'd)

Summarised statement of comprehensive income	Gr	oup
	2017	2016
	\$	\$
Revenue	45,793,010	29,422,394
Other operating income	1,434	16,761
Operating expenses	(29,972,358)	(18,591,871)
Interest expense	(1,272,925)	(1,405,109)
Profit before tax	14,549,161	9,442,175
Income tax expense	(2,771,853)	(1,762,835)
Profit after tax	11,777,308	7,679,340
Other comprehensive income		
Total comprehensive income	11,777,308	7,679,340

Management fee of \$948,000 (2016: \$733,000) was charged to Pollux Botero Pte. Ltd. in the current financial year.

#### 16. Investment in an associate

On 7 September 2015, the Group acquired 50.01% of interest of Stirling Fort Capital Pte. Ltd. (1), for a total consideration of \$847,000. The company was incorporated in Singapore. The principal activities of the company are fund management and providing investment advisory services approved by Monetary Authority of Singapore ("MAS").

	Group		Company	
	2017 \$	2016 \$	2017 \$	2016 \$
Shares, at cost Issuance of shares for acquisition of an	847,000	550,000	847,000	550,000
associate (Note 29)	_	297,000	_	297,000
Share of post-acquisition reserves	293	2,844	_	
	847,293	849,844	847,000	847,000

During the last financial year, the Group has not performed the purchase price allocation ("PPA") for the acquisition of Stirling Fort Capital Pte. Ltd. The Group is required to complete the PPA within 1 year from the date of the acquisition, which is 6 September 2016. For the last financial year, the Group has performed a provisional PPA and has computed the provisional goodwill amount of \$448,657.

On 26 August 2016, the Group has engaged Collier International (Hong Kong) Limited ("Collier") to perform the PPA. According to the PPA, the goodwill was \$445,250. The Group has adjusted the goodwill accordingly.

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## 16. Investment in an associate (cont'd)

The summarised financial information of Stirling Fort Capital Pte. Ltd., and reconciliation with the carrying amount of the investment are as follows:

	As at 31 March 2017 \$	As at 31 March 2016 \$
Summarised balance sheet		
Current assets	827,818	830,168
Total assets	827,818	830,168
Current liabilities	23,893	21,142
Total liabilities	23,893	21,142
Net assets	803,925	809,026
Proportion of the Group's ownership	50.01%	50.01%
Group's share of net assets	402,043	404,594
Goodwill on acquisition	445,250	445,250
Carrying amount of the investment	847,293	849,844

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## 16. Investment in an associate (cont'd)

	1.4.2016 to 31.3.2017 \$	7.9.2015 to 31.3.2016 \$
Summarised statement of comprehensive income		
Revenue	172,772	87,900
Other operating income	18,025	7,425
Operating expenses	(195,619)	(89,526)
Finance expense	(279)	(112)
(Loss)/Profit before tax	(5,101)	5,687
Income tax expense		
(Loss)/Profit after tax	(5,101)	5,687
Other comprehensive income		
Total comprehensive income	(5,101)	5,687

### Note:

## 17. Properties under development

	Group	
	2017 \$	2016 \$
Land, at cost	17,490,280	38,108,884
Interest capitalised	1,607,337	3,004,937
Development and related cost	13,263,579	19,414,877
Attributable profit	767,089	4,567,208
	33,128,285	65,095,906
Less: progress payment received	(7,374,229)	(23,275,389)
	25,754,056	41,820,517
Costs incurred in relation to development properties recognised as an expense in cost of sales (Note 5)	24,185,002	40,815,458

The properties under development are mortgaged to banks and financial institutions as securities for interest bearing bank borrowings (Note 26).

<sup>&</sup>lt;sup>(1)</sup> Audited by Compliance Assurance PAC, Singapore.

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### 17. Properties under development (cont'd)

List of properties under development

Description and location	Tenure	% owned	Approx. site area (square metres)	Approx. gross floor area (square metres)	Estimated stage of completion as at date of annual report (%) (Expected year of completion)
20 residential units at 531 to 537 East Coast Road	Freehold	100	1,425	2,224	96% (expected completion in Financial Year 2018)

During the financial year, the Group capitalised interest arising from loans and borrowings of subsidiaries amounting to \$379,260 (2016: \$883,370). The effective interest rate used for the capitalisation is within the range of 2.49% to 2.98 % (2016: 2.85% to 2.97%).

### 18. Completed property held for sale

	Group	
	2017 \$	2016 \$
Land, at cost	_	243,371
Interest capitalised	_	17,795
Development and related cost		365,061
	_	626,227

The Group has sold the unit during the year.

#### 19. Trade receivables

	Gro	Group		
	2017 \$	2016 \$		
Trade receivables	108,595	86,232		
Final amount receivable on units sold	13,047,443	6,689,478		
	13,156,038	6,775,710		

Trade receivables are generally on 7 – 30 days' term. They are non-interest bearing and are recognised at their original invoice amounts which represent their fair values on initial recognition. Trade receivables are denominated in Singapore Dollars.

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### 19. Trade receivables (cont'd)

During the current financial year, the Group had obtained the Temporary Occupation Permit (T.O.P) for three of its development properties. As the development properties were considered to be completed upon obtaining T.O.P, the Group had recognised 100% of the revenue in relation to the units sold. Accordingly, final amount receivable on units sold amounting to \$13,047,443 (2016: \$6,689,478) were recognised at the end of the reporting period.

The amount of \$Nil (2016: \$531,556) was received from the unit holders during the current financial year.

Receivables that are past due but not impaired:

The Group has trade receivables amounting to \$108,595 (2016: \$86,232) that are past due at the end of the reporting period but not impaired. These receivables are unsecured and the analysis of their aging at the end of reporting period is as follows:

	Grou	ıp
Trade receivables past due but not impaired:	2017 \$	2016 \$
Less than 30 days	108,595	86,232

#### 20. Other receivables and deposits

	Group		Company								
	2017										2016
	\$	\$	\$	\$							
Deposit receivable	1,731,917	1,741,685	1,707,410	1,707,660							
Other receivables	714,270	424,539	332,808	325,000							
Less: Allowance for impairment	(2,001,250)	(1,000,625)	(2,001,250)	(1,000,625)							
	444,937	1,165,599	38,968	1,032,035							

Deposit receivable includes lease rental deposit paid by the Company on behalf of a subsidiary that was disposed in the prior years.

Other receivables and deposits are denominated in Singapore Dollars.

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#### 20. Other receivables and deposits (cont'd)

Other receivables and deposits that are impaired

The Group's other receivables and deposits that are impaired at the end of the reporting period and the movement of the allowance account used to record the impairment are as follows:

	Group		Company	
	2017 \$	2016 \$	2017 \$	2016 \$
Movement in allowance accounts				
At 1 April	1,000,625	_	1,000,625	_
Charge for the financial year	1,000,625	1,000,625	1,000,625	1,000,625
At 31 March	2,001,250	1,000,625	2,001,250	1,000,625

At the end of the financial year, the Group and the Company have provided an allowance of \$2,001,250 (2016: \$1,000,625) for impairment for the deposit receivable and other receivables as the debtor has defaulted on payments. The debtor is expected to repay the amount upon the settlement of the legal case (Note 31).

#### 21. Due from subsidiaries

The amounts due from subsidiaries are denominated in Singapore Dollars, non-trade in nature, unsecured, non-interest bearing, repayable on demand and to be settled in cash.

### 22. Due from related companies

The amounts due from related companies are denominated in Singapore Dollars, non-trade in nature, unsecured, non-interest bearing, repayable on demand and to be settled in cash.

Included in the amount due from related companies is a loan to a related company of \$2,171,978 (2016: \$2,288,540). The loan bears an interest of 2.75% p.a. over the bank's Cost of Funds or 2.75% p.a. over the applicable SIBOR Rate, repayable on demand and is to be settled in cash.

## 23. Cash and cash equivalents

	Gro	Group		pany
	2017 \$	2016 \$	2017 \$	2016 \$
Cash at banks and in hand	3,185,653	9,439,749	1,089,423	1,287,425
Short-term deposits	_	500,576	_	_
	3,185,653	9,940,325	1,089,423	1,287,425

Included in the Group's cash at banks are \$1,571,434 (2016: \$6,596,098) held under the Project Account Rules (1997 Ed), withdrawals from which are restricted to payments for development expenditure incurred on development properties.

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### 23. Cash and cash equivalents (cont'd)

Short-term deposits are unpledged and have a maturity of 30 days from the end of the financial year. The effective interest rate of the short-term deposits was 0.77% p.a. The short term deposits have matured during the year.

Cash and cash equivalents are denominated in Singapore Dollars.

## 24. Trade payables

Trade payables are denominated in Singapore Dollars, non-interest bearing and are normally settled on 60-day terms.

## 25. Other payables and accruals

	Group		Comp	any
	2017 \$	2016 \$	2017 \$	2016 \$
Other payables	387,642	275,244	27,370	10,375
Accrued directors' fees	188,000	223,890	188,000	223,890
Accrued operating expenses	425,461	1,011,998	200,885	258,803
Deposits received from customer	171,024	57,100	_	_
Provisions	844,738	1,610,719	_	_
Provision for performance bonus	44,000	30,000	44,000	30,000
GST payable	25,987	114,208	_	103,253
	2,086,852	3,323,159	460,255	626,321

Other payables are unsecured, interest-free and repayable on demand.

Other payables and accruals are denominated in Singapore Dollars.

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## 25. Other payables and accruals (cont'd)

### **Provisions**

Provisions mainly relate to provision for liquidated damages and provision for rectification works arising from the development properties after obtaining Temporary Occupation Permit.

	Group		Company	
	2017 \$	2016 \$	2017 \$	2016 \$
At 1 April	1,610,719	200,000	_	_
Provision made during the financial year	586,576	1,471,782	_	_
Utilised during the financial year	(1,352,557)	(61,063)	_	
At 31 March	844,738	1,610,719	_	_

## Provision for performance bonus

The provision for performance bonus is payable to an executive director pursuant to the employment contract.

	Group		Company	
	2017 \$	2016 \$	2017 \$	2016 \$
At 1 April	30,000	26,000	30,000	26,000
Provision made during the financial year	44,000	30,000	44,000	30,000
Paid during the financial year	(30,000)	(26,000)	(30,000)	(26,000)
At 31 March	44,000	30,000	44,000	30,000

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#### 26. Loans and borrowings

	Maturity (Financial	Gre	oup	Comp	any
	Year)	2017 \$	2016 \$	2017 \$	2016 \$
Current:					
Bank loan 1	2017	1,998,124	1,980,092	_	_
Bank loan 2	2017	7,500,000	_	_	_
Bank loan 3	2017	66,011	71,277	_	_
Bank loan 4	2017	16,795,754	12,562,765	_	_
Bank loan 5	2017	_	19,882,614	_	_
		26,359,889	34,496,748	_	_
Non-current:					
Bank loan 1	2018-2024	15,595,697	17,598,477	_	_
Bank loan 3	2018-2037	1,775,329	1,834,306	_	
		17,371,026	19,432,783	_	_

#### Bank loan 1

The term loan bears average interest rate of 2.99% (2016: 3.36%) per annum during the year. The loan is repayable by monthly instalments with the final repayment in January 2024 (2016: December 2017).

#### Bank loan 2

The money market loan bears average interest rate of 2.48% (2016: Nil%) per annum during the year. The loan amount is repayable by April 2017 and may be rolled over on a monthly basis.

#### Bank loan 3

The term loan bears average interest rate of 2.78% (2016: 2.53%) per annum during the year. The loan amount is repayable in 289 equal monthly instalments from 3 February 2012 to 2 February 2037.

### Bank loan 4

The loan bears average interest rate of 2.58% (2016: 2.98%) per annum during the year. The loans are fully repayable on 31 August 2017.

#### Bank loan 5

The loan bears average interest rate of 2.55% (2016: 2.85%) per annum during the year. The loan was fully repaid on 10 June 2016.

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### 26. Loans and borrowings (cont'd)

The above loans are secured by the following:

- (a) First legal mortgage over the related investment properties or the related properties under development.
- (b) Corporate guarantee by the Company.
- (c) Legal assignment over all rights, titles, and interests in the related construction contracts, insurance policies, performance bond (if any), tenancy agreements, current and future rental income relating to the specified property pledged and sale and purchase agreements in respect of properties under development and investment properties.

The loan includes a financial covenant that the loan obtained shall not exceed the range of stipulated percentage 65% to 90% (2016: 65% to 90%) of the market value of the properties.

### 27. Loan from joint venture

The loan from joint venture is denominated in Singapore Dollars, unsecured, non-interest bearing, repayable on demand and to be settled in cash.

#### 28. Due to subsidiaries

The amounts due to subsidiaries are denominated in Singapore Dollars, unsecured, non-interest bearing, repayable on demand and to be settled in cash.

## 29. Share capital

	Group and Company			
	20	17	2016	
	No. of shares	\$	No. of shares	\$
Issued and fully paid ordinary shares				
At 1 April	627,115,384	54,805,876	622,615,384	54,508,876
Issued for acquisition of an associate				
(Note 16)		_	4,500,000	297,000
At 31 March	627,115,384	54,805,876	627,115,384	54,805,876

The holders of ordinary shares are entitled to receive dividends as and when declared by the Company. All ordinary shares carry one vote per share without restrictions. The ordinary shares have no par value.

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#### 30. Commitments

## (a) Operating lease commitments – as lessee

The Group has entered into various operating lease agreements for offices. These leases have an average tenure of between 1 and 3 years. Lease terms do not contain restrictions on the Group's activities concerning dividends, additional debt or further leasing.

Minimum lease payments recognised as an expense in the income statement for the financial year ended 31 March 2017 amounted to \$137,520 (2016: \$152,910).

Future minimum rental payables under non-cancellable operating leases as at 31 March are as follows:

	Group		
	2017 \$	2016 \$	
Not later than 1 year	121,522	121,522	
Later than 1 year but not later than 5 years	182,282	303,804	
	303,804	425,326	

### (b) Operating lease commitments – as lessor

The Group has entered into various operating lease agreements for its leasehold shop units. These non-cancellable leases have remaining lease terms of between 1 to 2 years.

Future minimum rentals receivable under non-cancellable operating leases as at 31 March are as follows:

	Group		
	2017 \$	2016 \$	
Not later than 1 year	144,900	159,000	
Later than 1 year but not later than 5 years	241,800	114,000	
	386,700	273,000	

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#### 30. Commitments (cont'd)

#### (c) Capital commitments

Capital expenditure contracted for as at the end of the reporting period but not recognised in the financial statements are as follows:

	Gro	oup
	2017 \$	2016 \$
Capital commitment in respect of properties under development Capital commitment in respect of investment property Share of joint venture's capital commitments in relation to property	440,097 -	5,562,021 1,956,207
under development	1,228,933	3,332,290
	1,669,030	10,850,518

## 30. Contingencies

#### Contingent liability

#### Litigation

Pursuant to the sale of Builders Shop Pte Ltd ("BSPL") to Lorenzo International Limited ("Lorenzo") in the financial year ended 31 March 2012, the Company had agreed to indemnify Lorenzo for any "actual and proven damages" arising from the construction projects undertaken prior to the disposal of BSPL.

In the financial year ended 31 March 2014, Lorenzo made an indemnity claim for legal costs associated with a construction project that was under litigation with the developer. The Company mistakenly paid Lorenzo \$374,868 for the legal fees incurred and recorded the legal fees as an expense in the income statement. During the financial year 31 March 2015, the Company paid additional legal fees of \$325,000 to Lorenzo. These additional legal fees were recorded as other receivables in the balance sheet. The Company has since sought independent advice, which opined that the indemnity does not expressly cover legal and expert fees incurred for litigation. Accordingly, the Company believes that there are reasonable grounds that the legal fees paid to Lorenzo are recoverable, and as such, did not expense the legal fees during the financial year ended 31 March 2015.

The Company did not make any provision for damages on the ongoing litigation relating to BSPL's construction project as the case is still ongoing. The Company believes that the claim against BSPL cannot be substantiated.

#### Guarantees

As at 31 March 2017, corporate guarantees issued to banks by the Company in respect of banking facilities extended to subsidiaries and joint venture amounted to \$42,715,971 (2016: \$66,521,971) and \$37,483,000 (2016: \$37,483,000) respectively, of which the amounts utilised by the subsidiaries and joint venture was \$41,463,064 (2016: \$53,929,531) and \$34,278,103 (2016: \$34,278,103) respectively. The Company has also provided counter guarantees amounting to \$1,685,108 (2016: \$4,398,000) to a guarantor company who had provided qualifying certificate bonds to the Controller of Housing.

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### 32. Employee benefits

Employee benefits expense (including executive directors):

	Group		
	2017 \$	2016 \$	
Salaries and bonuses	1,549,248	1,661,928	
Central Provident Fund contributions	184,808	186,555	
Other short-term benefits	33,177	46,486	
	1,767,233	1,894,969	

The above includes directors' and key management's remuneration shown in Note 33.

## 33. Related party transactions

(a) Sale and purchase of services

In addition to the related party information disclosed elsewhere in the financial statements, the following significant transactions between the Group and related parties took place during the financial year at terms agreed between the parties:

	Group		
	2017 \$	2016 \$	
Rental income from a company related to a director	(106,920)	(106,920)	
Management fees from a joint venture	(948,000)	(733,000)	
Interest income from a loan to related party	(83,437)	(52,612)	
Legal fees paid to a firm related to a director	11,200	17,000	
Management fees charged by a related party	201,783	168,159	

(b) Compensation of key management personnel

	Group		
	2017 \$	2016 \$	
Short-term employee benefits	467,800	558,246	
Central Provident Fund contributions	17,340	24,511	
Other short-term benefits	90,400	60,000	
Total compensation paid to key management personnel	575,540	642,757	
Comprised amounts paid to:			
Directors of the Company	390,400	330,000	
Other key management personnel	185,140	312,757	
	575,540	642,757	

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#### 34. Segment information

For management purposes, the Group is organised into business units based on their products and services and has three reportable segments as follows:

- (a) The Property Development segment is involved in acquisition and development of properties for sale.
- (b) The Property Investment segment is involved in renting of properties and operating of serviced apartment.
- (c) The Corporate segment is involved in Group-level corporate services and investments.

Management monitors the operating results of its business units separately for the purpose of making decisions on resource allocation and performance assessment. Segment performance is evaluated based on operating profit or loss which in certain aspects, as explained in the table below, is measured differently from operating profit or loss in the consolidated financial statements. The Group financing (including finance costs and income) and income taxes are managed on a group basis and are not allocated to operating segments.

		operty		operty	0		-	
	2017 \$	estment 2016 \$	2017 \$	lopment 2016 \$	2017 \$	porate 2016 \$	2017 <sup>1</sup>	otal 2016 \$
Revenue:								
External customers	5,358,490	5,375,986	24,519,641	42,895,346	_	_	29,878,131	48,271,332
Inter-segment	_	_	_	_	_	_	_	_
Total revenue	5,358,490	5,375,986	24,519,641	42,895,346	_	_	29,878,131	48,271,332
Results:								
Interest income	_	_	590	3,878	83,437	52,612	84,027	56,490
Other income	19,967	25,919	11,168	265,719	500,020	374,545	531,155	666,183
Depreciation	3,367,271	3,162,769	_	_	10,501	26,187	3,377,772	3,188,956
Allowance for doubtful debts for								
other receivables	_	_	_	_	1,000,625	1,000,625	1,000,625	1,000,625
Interest expense	684,478	760,979	12,703	128,439	725	1,450	697,906	890,868
Share of results of joint venture	_	_	6,362,654	4,206,170	_	_	6,362,654	4,206,170
Share of results of associate	_	_	_	_	(2,551)	2,844	(2,551)	2,844
Income tax expense/(credit)	312,800	10,118	(276,297)	294,999	_	_	36,503	305,117
Segment profit/ (loss)	(1,898,590)	(1,412,274)	5,892,576	4,390,591	(1,418,236)	(1,321,935)	2,575,750	1,656,382

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### 34. Segment information (cont'd)

		operty estment 2016 \$		operty lopment 2016 \$	Cor 2017 \$	porate 2016 \$	2017 \$	Fotal 2016 \$
Assets								
Investment in a								
joint venture	_	_	13,197,787	7,309,133	_	_	13,197,787	7,309,133
Investment in an associate	_	_	_	_	847,293	849,844	847,293	849,844
Segment assets	56,595,585	55,100,204	40,876,101	57,453,044	6,846,575	6,167,017	104,318,261	118,720,265
Total assets							118,363,341	126,879,242
<b>Liabilities</b> Provision for								
taxation	149,918	10,118	251,624	624	_	_	401,542	10,742
Deferred tax liabilities	173,000	678,107	370,810	_	_	_	543,810	678,107
Segment liabilities	25,991,328	22,912,703	23,111,505	37,372,237	14,955,675	15,121,722	64,058,508	75,406,662
Total liabilities							65,003,860	76,095,511

## Geographical information

Revenue and non-current assets information based on the geographical location of customers and assets respectively are as follows:

	Rev	enue	Non-curre	ent assets	
	2017 \$	2016 \$	2017 \$	2016 \$	
Singapore	29,878,131	48,271,332	66,541,480	62,563,346	

Non-current assets information presented above consist of plant and equipment, investment properties, investment in a joint venture and an associate presented in the consolidated balance sheet.

## 35. Financial risk management objectives and policies

The Group and the Company are exposed to financial risks arising from its operations and the use of financial instruments. The key financial risks include credit risk, interest rate risk and liquidity risk. The Board of Directors reviews and agrees policies and procedures for the management of these risks, which are executed by the Chief Executive Officer.

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#### 35. Financial risk management objectives and policies (cont'd)

It is, and has been throughout the current and previous financial year, the Group's policy that no trading in derivatives for speculation purposes shall be undertaken.

The following sections provide details regarding the Group's and Company's exposure to the above-mentioned financial risks and the objectives, policies and processes for the management of these risks:

#### (a) Credit risk

Credit risk is the risk of loss that may arise on outstanding financial instruments should a counterparty default on its obligations. The Group's and the Company's exposure to credit risk arises primarily from trade and other receivables. For other financial assets (including cash and short term deposits), the Group and the Company minimise credit risk by dealing with high credit rating counterparties.

The Group's objective is to seek continual revenue growth while minimising losses incurred due to increased credit risk exposure. The Group trades only with recognised and creditworthy third parties. It is the Group's policy that all customers who wish to trade on credit terms are subject to credit verification procedures. In addition, receivable balances are monitored on an ongoing basis to help ensure that the Group's exposure to bad debts is not significant.

#### Excessive risk concentration

Concentrations arise when a number of counterparties are engaged in similar business activities, or activities in the same geographical region, or have economic features that would cause their ability to meet contractual obligations to be similarly affected by changes in economic, political or other conditions. Concentrations indicate the relative sensitivity of the Group's performance to developments affecting a particular industry.

In order to avoid excessive concentrations of risk, the Group's policies and procedures include specific guidelines to focus on maintaining a diversified portfolio. Identified concentrations of credit risks are controlled and managed accordingly.

#### Exposure to credit risk

At the balance sheet date, the Group's and the Company's maximum exposure to credit risk is represented by:

- the carrying amounts of each class of financial assets recognised in the balance sheet, and
- a nominal amount of \$80,198,971 (2016: \$104,004,971) relating to corporate guarantees provided by the Company for its subsidiaries and joint venture.
- a nominal amount of \$1,685,108 (2016: \$4,398,000) relating to counter guarantees provided by the Company for its subsidiaries.

### Credit risk concentration profile

The Group determines concentrations of credit risk by monitoring the country and industry sector profile of its trade and other receivables on an on-going basis. The credit risk concentration profile of the Group's trade and other receivables at the balance sheet date is as follows:

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### 35. Financial risk management objectives and policies (cont'd)

#### (a) Credit risk (cont'd)

	Group					
	20		20			
	\$	% of total	\$	% of total		
Trade receivables						
By Country:						
Singapore	13,156,038	100	6,775,710	100		
	13,156,038	100	6,775,710	100		
By Industry:						
Property investment	108,595	1	86,232	1		
Property development	13,047,443	99	6,689,478	99		
	13,156,038	100	6,775,710	100		
Other receivables						
By Country:						
Singapore	444,937	100	1,165,599	100		
	444,937	100	1,165,599	100		
By Industry:						
Property development	384,164	86	19,306	2		
Property investment	21,805	5	114,258	10		
Others	38,968	9	1,032,035	88		
	444,937	100	1,165,599	100		

## Financial assets that are neither past due nor impaired

Trade and other receivables that are neither past due nor impaired are creditworthy debtors with good payment record with the Group. Cash and cash equivalents are placed with reputable financial institutions with high credit ratings.

## Financial assets that are either past due or impaired

Information regarding financial assets that are either past due or impaired is disclosed in Note 19 (Trade receivables) and Note 20 (Other receivables and deposits).

### (b) Interest rate risk

Interest rate risk is the risk that the fair value or future cash flows of the Group's and Company's financial instruments will fluctuate because of changes in market interest rates. The Group's and Company's exposure to interest rate risk arises primarily from loans and borrowings and interest bearing loan extended to a related party.

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#### 35. Financial risk management objectives and policies (cont'd)

#### (b) Interest rate risk (cont'd)

The Group obtains financing through loans from financial institutions. The Group's policy is to obtain the most competitive market interest rates in the prevailing market.

Sensitivity analysis for interest rate risk

At the balance sheet date, if interest rates had been 50 (2016: 50) basis points lower/higher with all other variables held constant, the Group's interest during the financial year would have been \$207,795 (2016: \$258,205) lower/higher arising mainly as a result of lower/higher interest expense on floating rate loans from financial institutions and interest income from a related party.

#### (c) Liquidity risk

Liquidity risk is the risk that the Group or the Company will encounter difficulty in meeting financial obligations due to shortage of funds. The Group's and the Company's exposure to liquidity risk arises primarily from mismatches of the maturities of financial assets and liabilities. The Group's and the Company's objective are to maintain a balance between continuity of funding and flexibility through the use of stand-by credit facilities.

The Group and the Company monitor and maintain a level of cash and bank balances deemed adequate by the management to finance the Group's and Company's operations and mitigate the effect of fluctuations in cash flows.

### Analysis of financial instruments by remaining contractual maturities

The table below summarises the maturity profile of the Group's and the Company's financial assets and liabilities at the balance sheet date based on contractual undiscounted repayment obligations:

		20	17			20	16	
	1 year or less \$	1 to 5 years \$	Over 5 years	Total \$	1 year or less \$	1 to 5 years \$	Over 5 years	Total \$
Group								
Financial assets:								
Trade receivables	13,156,038	_	_	13,156,038	6,775,710	_	_	6,775,710
Other receivables and deposits	444,937	_	_	444,937	1,165,599	_	_	1,165,599
Due from related companies	9,186,352	_	_	9,186,352	3,783,430	_	_	3,783,430
Cash and cash equivalents	3,185,653	_	_	3,185,653	9,940,325	_	_	9,940,325
Total undiscounted financial assets	25,972,980	_	_	25,972,980	21,665,064	_	_	21,665,064

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## 35. Financial risk management objectives and policies (cont'd)

## (c) Liquidity risk (cont'd)

		2	017		2016			
	1 year	1 to	Over		1 year	1 to	Over	
	or less	5 years	5 years		or less	5 years	• .	
_	\$	\$	\$	\$	\$	\$	\$	\$
Group								
Financial								
liabilities:								
Trade payables	3,532,784	_	_	3,532,784	3,479,633	_	_	3,479,633
Other payables								
and accruals	1,172,127	_	_	1,172,127	1,568,232	_	_	1,568,232
Loans and								
borrowings	27,128,510	10,647,474	9,067,657	46,843,641	35,235,063	20,599,929	1,742,947	57,577,939
Loan from joint								
venture	14,490,601	_	_	14,490,601	14,490,601		_	14,490,601
Total								
undiscounted								
financial								
liabilities	46,324,022	10,647,474	9,067,657	66,039,153	54,773,529	20,599,929	1,742,947	77,116,405
Total net								
undiscounted								
financial								
liabilities	(20,351,042)	(10,647,474)	(9,067,657)	(40,066,173)	(33,108,465)	(20,599,929)	(1,742,947)	(55,451,341)

		2017			2016	
	1 year or less	1 to 5 years	Total	1 year or less	1 to 5 years	Total
	\$	\$	\$	\$	\$	\$
Company						
Financial assets:						
Other receivables and deposits	38,968	_	38,968	1,032,035	- 1	,032,035
Due from subsidiaries	52,796,101	- 5	2,796,101	54,320,505	- 54	1,320,505
Due from related companies	5,686,352	- 5	,686,352	3,783,430	- 3	,783,430
Cash and cash equivalents	1,089,423	- 1	,089,423	1,287,425	- 1	,287,425
Total undiscounted financial assets	59,610,844	- 59	9,610,844	60,423,395	- 60	),423,395
Financial liabilities:						
Other payables and accruals	416,255	_	416,255	493,068	_	493,068
Loan from joint venture	14,490,601	- 14	4,490,601	14,490,601	- 14	1,490,601
Due to subsidiaries	2,217,700	- 2	2,217,700	1,947,700	- 1	,947,700
Total undiscounted financial liabilities	17,124,556	- 1	7,124,556	16,931,369	- 16	5,931,369
Total net undiscounted financial assets	42,486,288	- 42	2,486,288	43,492,026	- 43	3,492,026

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### 35. Financial risk management objectives and policies (cont'd)

#### (c) Liquidity risk (cont'd)

The table below shows the contractual expiry by maturity of the Group and the Company's contingent liabilities and commitments. The maximum amount of the financial guarantee contracts are allocated to the earliest period in which the guarantee could be called.

			)17 )00		2016 \$'000			
	One year or less	One to five years	Over five years	Total	One year or less	One to five years	Over five years	Total
Financial guarantees:								
<ul> <li>Banking facilities</li> <li>Qualifying certificate bonds to Controller of</li> </ul>	62,403	15,596	2,200	80,199	78,979	22,826	2,200	104,005
Housing	1,685	_	_	1,685	4,398	_	_	4,398
	64,088	15,596	2,200	81,884	83,377	22,826	2,200	108,403

## 36. Fair value of assets and liabilities

### (a) Fair value hierarchy

The Group categories fair value measurement using a fair value hierarchy that is dependent on the valuation inputs used as follows:

- Level 1 Quoted prices (unadjusted) in active markets for identical assets or liabilities that the Group can access at the measurement date,
- Level 2 Inputs other than quoted prices included within Level 1 that are observable for the asset or liability, either directly (i.e., as prices) or indirectly (i.e., derived from prices), and
- Level 3 Unobservable inputs for the asset or liability

Fair value measurements that use inputs of different hierarchy levels are categorised in its entirety in the same level of the fair value hierarchy as the lowest level input that is significant to the entire measurement.

There are no assets measured at fair value at end of the reporting period.

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## 36. Fair value of assets and liabilities (cont'd)

### (b) Assets not carried at fair value, for which fair value is disclosed

The following table shows an analysis of the Group's asset not measured at fair value but for which fair value is disclosed.

	Group 2017					
	Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant unobservable inputs (Level 3) \$	Total \$		
Non-financial asset:						
Investment properties (Note 13)			52,270,000	52,270,000		
			oup 116			
	Quoted prices in active markets for identical instruments (Level 1)	Significant observable inputs other than quoted prices (Level 2)	Significant unobservable inputs (Level 3)	Total \$		
Non-financial asset:	•	•	•	*		
Investment properties (Note 13)			54,200,000	54,200,000		

Level 3 fair value measurements

Information about significant unobservable inputs used in Level 3 fair value measurements.

Description	Fair va 2017 \$	llue at 2016 \$	Valuation techniques	Unobservable inputs	
Investment properties	52,270,000	54,200,000	The fair value is determined using	Discount rate adjustments based on management's	
			(a) Comparable sales and/or	assumptions	
			(b) Discounted cash flow basis	Terminal yield adjustments based on management's assumptions	

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#### 36. Fair value of assets and liabilities (cont'd)

## (c) Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation of fair value

The fair value of financial liabilities by classes that are not carried at fair value and whose carrying amounts are not reasonable approximation fair value are as follows:

	20	)17	20	16
	Carrying amount \$	Fair value \$	Carrying amount \$	Fair value \$
Financial liabilities:				
Loans and borrowings (non-current)	17,371,026	19,564,843	19,432,783	20,794,056

#### Determination of fair value

The fair value as disclosed in the table above is estimated by discounting expected future cash flows at market incremental lending rate for similar types of lending, borrowing or leasing arrangements at the end of the reporting period.

## (d) Fair value of financial instruments by classes that are not carried at fair value and whose carrying amounts are reasonable approximation of fair value

Management has determined that the carrying amounts of trade receivables, other receivables and deposits, due from subsidiaries, due from related companies, cash and cash equivalents, trade payables, other payables and accruals, current loans and borrowings and loan from joint venture are reasonable approximation of their fair values as they are either repayable on demand, short-term in nature or floating rate instruments that are re-priced to market interest rates on or near the balance sheet.

#### (e) Classification of financial instruments

	Gre	oup	Com	pany
	2017 \$	2016 \$	2017 \$	2016 \$
Loans and receivables				
Trade receivables	13,156,038	6,775,710	_	_
Other receivables and deposits	444,937	1,165,599	38,968	1,032,035
Due from subsidiaries	_	_	52,796,101	54,320,505
Due from related companies	9,186,352	3,783,430	5,686,352	3,783,430
Cash and cash equivalents	3,185,653	9,940,325	1,089,423	1,287,425
	25,972,980	21,665,064	59,610,844	60,423,395

FOR THE FINANCIAL YEAR ENDED 31 MARCH 2017

#### 36. Fair value of assets and liabilities (cont'd)

## (e) Classification of financial instruments (cont'd)

	Gr	oup	Com	pany
	2017 \$	2016 \$	2017 \$	2016 \$
Liabilities measured at amortised costs	Ť	<b>,</b>	<b>,</b>	Ť
Trade payables	3,532,784	3,479,633	_	_
Other payables and accruals	1,172,127	1,568,232	416,255	493,068
Loans and borrowings	43,730,915	53,929,531	_	_
Loan from joint venture	14,490,601	14,490,601	14,490,601	14,490,601
Due to subsidiaries	_	_	2,217,700	1,947,700
	62,926,427	73,467,997	17,124,556	16,931,369

### 37. Capital management

The primary objective of the Group's capital management is to ensure that it maintains healthy capital ratios in order to support its business and maximise shareholder value.

The Group manages its capital structure and makes adjustments to it, in light of changes in economic conditions. To maintain or adjust the capital structure, the Group may adjust the dividend payment to shareholders, return capital to shareholders or issue new shares. No changes were made in the objectives, policies or processes during the financial years ended 31 March 2017 and 31 March 2016.

The Group monitors capital using a gearing ratio, which is net debt divided by total capital plus net debt. Net debt comprises trade payables, other payables and accruals, loans and borrowings and loan from joint venture less cash and cash equivalents. Capital comprises equity attributable to the equity holders of the parent.

	Gr	oup
	2017 \$	2016 \$
Trade payables	3,532,784	3,479,633
Other payables and accruals	2,086,852	3,323,159
Loan from joint venture	14,490,601	14,490,601
Loans and borrowings	43,730,915	53,929,531
Total debt	63,841,152	75,222,924
Less: Cash and cash equivalents	(3,185,653)	(9,940,325)
Net debt	60,655,499	65,282,599
Equity attributable to the equity holders of the Parent	53,359,481	50,783,731
Capital and net debt	114,014,980	116,066,330
Gearing ratio	53%	56%

### 38. Authorisation of financial statements

The financial statements for the financial year ended 31 March 2017 were authorised for issue in accordance with a resolution of the directors on 30 June 2017.

## STATISTICS OF SHAREHOLDINGS

AS AT 20 JUNE 2017

Number of Issued Shares : 627,115,384

Number of Treasury Shares Held : Nil Number of Subsidiary Holdings Held : Nil Number of Shareholders : 1,278

Class of Shares : Ordinary shares each with equal voting rights

#### **DISTRIBUTION OF SHAREHOLDINGS**

	No. of		No. of	
Size of Shareholdings	Shareholders	%	Shares	%
1 - 99	2	0.16	13	0.00
100 - 1,000	334	26.13	324,420	0.05
1,001 - 10,000	481	37.64	2,556,810	0.41
10,001 - 1,000,000	423	33.10	45,367,173	7.23
1,000,001 and above	38	2.97	578,866,968	92.31
	1,278	100.00	627,115,384	100.00

#### **TOP 20 SHAREHOLDERS**

No.	Name of Shareholder	No. of Shares	%
140.			70
1	Pollux Holdings Pte. Ltd.	378,789,384	60.40
2	Shining Holdings Pte Ltd	63,371,000	10.11
3	Citibank Nominees Singapore Pte Ltd	16,024,354	2.56
4	OCBC Securities Private Ltd	12,443,990	1.98
5	Tay Swee Leng	9,999,960	1.59
6	Tan Kay Sing	9,839,600	1.57
7	UOB Kay Hian Pte Ltd	6,989,000	1.11
8	Morph Investments Ltd	6,400,000	1.02
9	Tan Siok Hwee	5,999,990	0.96
10	CIMB Securities (S) Pte Ltd	5,069,700	0.81
11	Yeong Yoon Ying	4,500,000	0.72
12	Chang Soon Kheong	4,463,000	0.71
13	Rice Fields Pte Ltd	4,313,000	0.69
14	Goh Wan Peng	4,043,000	0.64
15	Koh Wee Meng	3,393,000	0.54
16	Tan Li Yu	3,250,000	0.52
17	DBS Nominees Pte Ltd	2,865,800	0.46
18	Terry Tan Nan Chuang	2,849,000	0.45
19	Tan Kay Tho	2,600,000	0.41
20	Khoo Swee Kwang	2,461,800	0.39
	Ç	549,665,578	87.65

Based on information available to the Company as at 20 June 2017, approximately 23.82% of the issued ordinary shares of the Company is held by the public and therefore Rule 723 of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited is complied with.

## STATISTICS OF SHAREHOLDINGS

**AS AT 20 JUNE 2017** 

#### SUBSTANTIAL SHAREHOLDERS

Substantial Shareholders	Direct In	terest	Deemed In No. of	nterest
Substantial Shareholders	Shares	%*	Shares	%*
Pollux Holdings Pte. Ltd.	378,789,384	60.40	_	_
Nico Purnomo Po (1)	_	_	378,789,384	60.40
Tan Kay Kiang (2)	1,549,920	0.25	74,111,960	11.82
Tan Kay Sing (3)	9,839,600#	1.57	64,112,000	10.22
Tan Kay Tho (4)	2,600,000	0.41	64,112,000	10.22
Tan Chin Hoon (5)	630,000	0.10	64,112,000	10.22
Shining Holdings Pte Ltd (6)	63,371,000	10.11	741,000	0.12

- \* Information on interests in shares of the Company reflected herein is based on the Register of Substantial Shareholders and the known dilutive effect of the allotment and issuance of 4,500,000 new ordinary paid-up shares in the capital of the Company on 7 September 2015.
- Number of shares as confirmed by the substantial shareholder. The substantial shareholder is not required to give notice to the Company on the disposals of 100,000 shares in 2015 and 60,400 shares in June 2017 as they did not triggered any notifiable obligation under section 136 of the Securities and Futures Act (Chapter 289) of Singapore.

### Notes:

- (1) Nico Purnomo Po is deemed to be interested in the 378,789,384 shares held by Pollux Holdings Pte. Ltd., by virtue of section 7(4) of the Companies Act (Chapter 50) of Singapore (the "Act").
- (2) Tan Kay Kiang is deemed to be interested in the 63,371,000 shares held by Shining Holdings Pte Ltd and 741,000 shares held by Shining Development Pte Ltd, by virtue of sections 7(4A) and 7(4) of the Act, respectively as well as 9,999,960 shares held by his spouse, Tay Swee Leng, by virtue of section 164(15)(a) of the Act.
- (3) Tan Kay Sing is deemed to be interested in the 63,371,000 shares held by Shining Holdings Pte Ltd and 741,000 shares held by Shining Development Pte Ltd, by virtue of sections 7(4A) and 7(4) of the Act, respectively.
- (4) Tan Kay Tho is deemed to be interested in the 63,371,000 shares held by Shining Holdings Pte Ltd and 741,000 shares held by Shining Development Pte Ltd, by virtue of sections 7(4A) and 7(4) of the Act, respectively.
- (5) Tan Chin Hoon is deemed to be interested in the 63,371,000 shares held by Shining Holdings Pte Ltd and 741,000 shares held by Shining Development Pte Ltd, by virtue of sections 7(4A) and 7(4) of the Act, respectively.
- (6) Shining Holdings Pte Ltd is deemed to be interested in the 741,000 shares held by its wholly-owned subsidiary, Shining Development Pte Ltd, by virtue of section 7(4A) of the Act.

NOTICE IS HEREBY GIVEN that the Seventeenth Annual General Meeting of Pollux Properties Ltd. (the "**Company**") will be held at Meeting Suite 801, Level 8 Main Tower, Mandarin Orchard Singapore, 333 Orchard Road Singapore 238867, on Thursday, 27 July 2017 at 2.00 p.m., for the purpose of transacting the following businesses:

## **ORDINARY BUSINESS**

- 1. To receive, consider and adopt the Audited Financial Statements for the financial year ended **Resolution 1** 31 March 2017 and the Directors' Statements and the Auditor's Report thereon.
- 2. To approve Directors' fees of S\$188,000.00 for the financial year ended 31 March 2017. **Resolution 2** (FY2016: S\$188,000.00)
- 3. To re-elect Mr Low Chai Chong, a Director retiring pursuant to Article 104 of the Company's **Resolution 3** Constitution. (See Explanatory Note)
- 4. To re-elect Mr Tan Kay Kiang, a Director retiring pursuant to Article 104 of the Company's **Resolution 4** Constitution.
- 5. To re-appoint Messrs Ernst & Young LLP as Auditors and to authorise the Directors to fix their **Resolution 5** remuneration.

### **SPECIAL BUSINESS**

To consider and, if thought fit, to pass, with or without modifications, the following resolution as Ordinary Resolution:-

- 6. THAT pursuant to Section 161 of the Companies Act, Chapter 50 of Singapore and Rule 806 of the Listing Manual Section B: Rules of Catalist of the Singapore Exchange Securities Trading Limited (the "SGX-ST") (the "Catalist Rules"), authority be and is hereby given to the Directors to:
  - (a) (i) issue shares in the capital of the Company (the "**shares**") whether by way of rights, bonus or otherwise; and/or
    - (ii) make or grant offers, agreements or options (collectively, "**Instruments**") that might or would require shares to be issued, including but not limited to the creation and issue of (as well as adjustments to) options, warrants, debentures or other instruments convertible into shares,
    - at any time and upon such terms and conditions and for such purposes and to such persons as the Directors may in their absolute discretion deem fit; and
  - (b) issue shares in pursuance of any Instrument made or granted by the Directors while this Resolution was in force, notwithstanding that the authority granted by this Resolution may have ceased to be in force at the time of such issuance of shares.

#### **PROVIDED THAT**

- (1) save as may otherwise be permitted by the SGX-ST, the aggregate number of shares to be issued pursuant to this Resolution (including shares to be issued in pursuance of Instruments made or granted pursuant to this Resolution) does not exceed 100% of the total number of issued shares in the capital of the Company excluding treasury shares and subsidiary holdings, of which the aggregate number of shares and convertible securities issued other than on a *pro rata* basis to shareholders of the Company shall not exceed 50% of the total number of issued shares in the capital of the Company excluding treasury shares and subsidiary holdings (as calculated in accordance with paragraph (2) below);
- (2) (subject to such manner of calculation as may be prescribed by SGX-ST) for the purpose of determining the aggregate number of shares that may be issued under paragraph (1) above, the percentage of issued shares shall be based on the total number of issued shares in the capital of the Company excluding treasury shares and subsidiary holdings at the time this Resolution is passed, after adjusting for:
  - (i) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed; and
  - (ii) any subsequent bonus issue or consolidation or subdivision of shares;
- in exercising the authority conferred by this Resolution, the Company shall comply with the provisions of the Catalist Rules for the time being in force (unless such compliance has been waived by the SGX-ST) and the Constitution for the time being of the Company; and
- (4) (unless revoked or varied by the Company in General Meeting) the authority conferred by this Resolution shall continue in force until the conclusion of the next Annual General Meeting of the Company or the date by which the next Annual General Meeting of the Company is required by law to be held, whichever is the earlier.

(See Explanatory Note)

#### **OTHER BUSINESS**

7. To transact any other business of an Annual General Meeting.

BY ORDER OF THE BOARD

Nico Purnomo Po Chief Executive Officer

Singapore 11 July 2017

#### Notes:

- (1) (a) A member of the Company ("member") (other than a member who is a relevant intermediary) entitled to attend and vote at the Annual General Meeting is entitled to appoint not more than two (2) proxies to attend and vote on his/her behalf.
  - (b) A member who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend and vote at the Annual General Meeting, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.

"Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter 50 of Singapore.

- (2) A proxy need not be a member of the Company.
- (3) The instrument appointing a proxy or proxies that has been executed by a member, together with the power of attorney or other authority (if any) under which it is signed (or a certified copy thereof), must be deposited at the registered office of the Company at 391A Orchard Road #08-07 Ngee Ann City Tower A Singapore 238873, not less than 48 hours before the time appointed for the Annual General Meeting.
- (4) In the case of members whose shares are entered against their names in the Depository Register, the Company may reject any instrument appointing a proxy or proxies lodged if such members are not shown to have shares entered against their names in the Depository Register as at 72 hours before the time appointed for holding the Annual General Meeting as certified by The Central Depository (Pte) Limited to the Company.

This Notice has been prepared by the Company and its contents have been reviewed by the Company's sponsor, SAC Advisors Private Limited ("Sponsor"), for compliance with the relevant rules of the Singapore Exchange Securities Trading Limited ("SGX-ST"). The Sponsor has not independently verified the contents of this notice.

This Notice has not been examined or approved by the SGX-ST and the SGX-ST assumes no responsibility for the contents of this notice, including the correctness of any of the statements or opinions made, or reports contained in this notice.

The contact person for the Sponsor is Ms. Lee Khai Yinn at 1 Robinson Road, #21-02 AIA Tower, Singapore 048542, telephone (65) 6532-3829. SAC Capital Private Limited is the parent company of SAC Advisors Private Limited.

### **Personal Data Privacy**

By submitting an instrument appointing a proxy(ies) and/or representative(s) to attend, speak and vote at the Annual General Meeting and/or any adjournment thereof, a member of the Company (i) consents to the collection, use and disclosure of the member's personal data by the Company (or its agents or service providers) for the purpose of the processing, administration and analysis by the Company (or its agents or service providers) of proxies and representatives appointed for the Annual General Meeting (including any adjournment thereof) and the preparation and compilation of the attendance lists, minutes and other documents relating to the Annual General Meeting (including any adjournment thereof), and in order for the Company (or its agents or service providers) to comply with any applicable laws, listing rules, regulations and/or guidelines (collectively, the "Purposes"), (ii) warrants that where the member discloses the personal data of the member's proxy(ies) and/or representative(s) to the Company (or its agents or service providers), the member has obtained the prior consent of such proxy(ies) and/or representative(s) for the Company (or its agents or service providers) of the personal data of such proxy(ies) and/or representative(s) for the Purposes, (iii) agrees to provide the Company with written evidence of such prior consent upon reasonable request, and (iv) agrees to indemnify the Company in respect of any penalties, liabilities, claims, demands, losses and damages as a result of the member's breach of warranty.

#### **Explanatory Notes:**

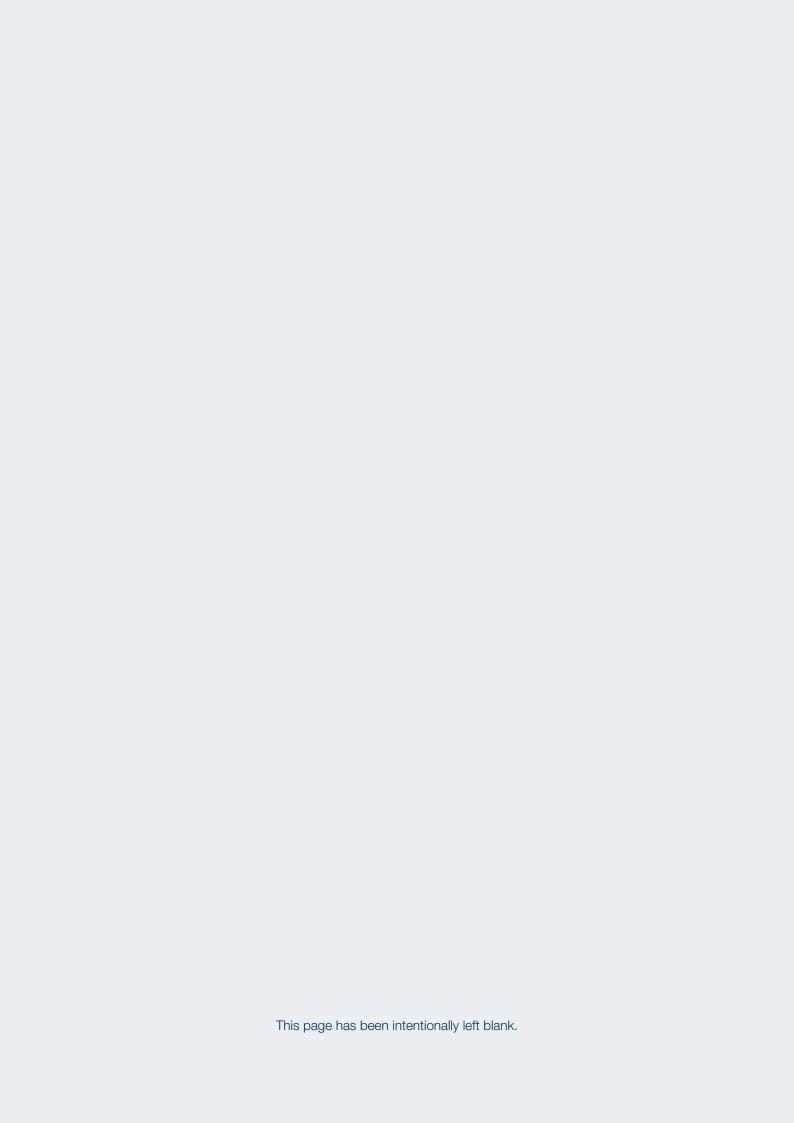
#### **Resolution 3**

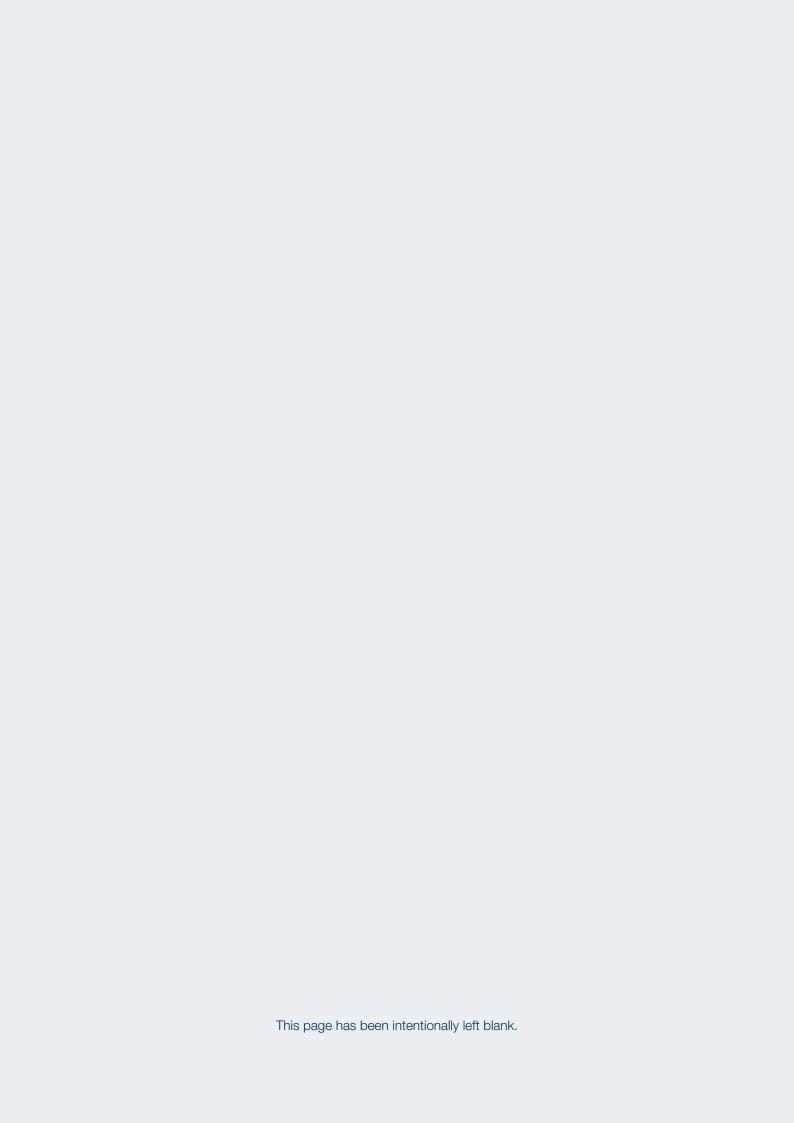
Mr Low Chai Chong will, upon re-election as a Director of the Company, remain as Chairman of the Remuneration and Nominating Committee and a member of the Audit Committee, and he will be considered independent for the purpose of Rule 704(7) of Section B of the Listing Manual of the SGX-ST.

The profile and key information of Mr Low Chai Chong can be found under the section entitled "Board of Directors" of the Company's Annual Report 2017.

### **Resolution 6**

The Ordinary Resolution 6, if passed, save as may otherwise be permitted by the SGX-ST, will empower the Directors of the Company to issue shares in the capital of the Company and to make or grant instruments (such as warrants or debentures) convertible into shares, and to issue shares in pursuance of such instruments, up to a number not exceeding in aggregate 100% of the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company, of which up to 50% may be issued other than on a *pro rata* basis to shareholders. For the purpose of determining the aggregate number of shares that may be issued, the percentage of issued shares shall be based on the total number of issued shares (excluding treasury shares and subsidiary holdings) in the capital of the Company at the time this Resolution is passed, after adjusting for (a) new shares arising from the conversion or exercise of any convertible securities or share options or vesting of share awards which are outstanding or subsisting at the time this Resolution is passed, and (b) any subsequent bonus issue or consolidation or subdivision of shares.





## **POLLUX PROPERTIES LTD.**

(Incorporated in the Republic of Singapore) (Company Registration Number 199904729G)

## PROXY FORM -**ANNUAL GENERAL MEETING**

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IMPORTANT: PLEASE READ THE NOTES OVERLEAF

- 1. A relevant intermediary may appoint more than two (2) proxies to attend the Annual General Meeting of the Company.
  2. For investors who have used their Central Provident Fund ("CPF") monies ("CPF Investors") and/or monies in the Supplementary Retirement Scheme ("SRS") accounts ("SRS Investors") to buy Pollux Properties Ltd.'s shares, this annual report and its enclosures are forwarded to them at the request of their CPF and/or SRS Approved Nominees (as the case may be) and is sent solely FOR INFORMATION ONLY.
  3. This Proxy Form is not valid for use by CPF Investors and SRS Investors and shall be ineffective for all intents and purposes if used or purported to be used by them.
  4. CPF Investors and SRS Investors who wish to attend and vote at the Annual General Meeting of the Company should contact their CPF and/or SRS Approved Nominees.

(b) Register of Members

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#### Notes:

- 1. A member should insert the total number of Shares held by him/her. If the member has ordinary shares entered against his/her name in the Depository Register (as defined in Section 81SF of the Securities and Futures Act, Chapter 289 of Singapore), he/she should insert that number. If the member has ordinary shares registered in his/her name in the Register of Members, he/she should insert that number. If the member has ordinary shares entered against his/her name in the Depository Register and ordinary shares registered in his/her name in the Register of Members, he/she should insert the aggregate number. If no number is inserted, the instrument appointing a proxy or proxies shall be deemed to relate to all the ordinary shares held by the member.
- 2. (a) A member of the Company (other than a member who is a relevant intermediary) entitled to attend and vote at the meeting of the Company is entitled to appoint not more than two (2) proxies to attend and vote in his/her stead. Where a member appoints two (2) proxies, the proportion of the shareholding concerned to be represented by each proxy shall be specified in the form of the proxy. If no proportion is specified, the Company shall be entitled to treat the first named proxy as representing the entire number of shares entered against his name in the Depository Register and any second named proxy as alternate to the first named or at the Company's option to treat the instrument of proxy as invalid.
  - (b) A member of the Company who is a relevant intermediary is entitled to appoint more than two (2) proxies to attend and vote at the meeting of the Company, but each proxy must be appointed to exercise the rights attached to a different share or shares held by such member. Where such member's form of proxy appoints more than two (2) proxies, the number and class of shares in relation to which each proxy has been appointed shall be specified in the form of proxy.
  - "Relevant intermediary" has the meaning ascribed to it in Section 181 of the Companies Act, Chapter 50 of Singapore.
- 3. A proxy need not be a member of the Company.
- 4. The instrument appointing a proxy or proxies must be deposited at the Company's registered office at 391A Orchard Road #08-07 Ngee Ann City Tower A Singapore 238873, not less than 48 hours before the time appointed for holding the meeting.
- 5. The instrument appointing a proxy or proxies must be under the hand of the appointer or of his attorney duly authorised in writing. Where the instrument appointing a proxy or proxies is executed by a corporation, it must be executed either under its common seal or under the hand of an officer or attorney duly authorised.
- 6. Where the instrument appointing a proxy is signed by an attorney, the letter or power of attorney or other authority, if any, or a duly certified copy thereof shall (failing previous registration with the Company) be stamped and be lodged with the instrument of proxy at the registered office of the Company, not less than 48 hours before the time appointed for holding the meeting.
- 7. A corporation which is a member may authorise by resolution of its directors or other governing body such person as it thinks fit to act as its representative at the meeting, in accordance with Section 179 of the Companies Act, Chapter 50 of Singapore.
- 8. In the case of joint holders of shares, any one of such persons may vote, but if more than one of such persons is present at the meeting, the person whose name stands first on the Register of Members or (as the case may be) in the Depository Register shall alone be entitled to vote.
- 9. Any alteration made to the instrument of proxy should be initialled by the person who signs it.

**General:** The sending of a Proxy Form by a member does not preclude him from attending and voting in person at the meeting if he finds that he is able to do so. In such event, the relevant Proxy Forms will be deemed to be revoked. The Company shall be entitled to reject an instrument appointing a proxy or proxies if it is incomplete, improperly completed or illegible or where the true intentions of the appointor are not ascertainable from the instructions of the appointor specified on the instrument appointing a proxy or proxies. In addition, in the case of shares entered in the Depository Register, the Company may reject an instrument appointing a proxy or proxies lodged if such members being the appointor, is not shown to have shares entered against his names in the Depository Register as at 72 hours before the time appointed for holding the meeting, as certified by The Central Depository (Pte) Limited to the Company.

**Personal Data Privacy:** By submitting an instrument appointing a proxy(ies) and/or representative(s), the member accepts and agrees to the personal data privacy terms set out in the Notice of AGM dated 11 July 2017.





## POLLUX PROPERTIES LTD.

391A Orchard Road #08-07 Ngee Ann City Tower A Singapore 238873

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